

National Aeronautics and
Space Administration

Headquarters

Washington, DC 20546-0001

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April 1, 2002

TO: Distribution

FROM: BF/Director, Financial Management Division (Acting)

SUBJECT: FY 2001 Financial Management Crosscutting Review

This review summarizes financial management workload and workforce information for the National Aeronautics and Space Administration (NASA). This information focuses on accounting and financial management activities and excludes resources management/budget activities. This information is being collected and reported to monitor streamlining progress and to provide important efficiency indicators and benchmarks. The data was compiled and analyzed by the Ames Research Center (ARC) from data provided by Center Deputy Chief Financial Officers (DCFOs) for Finance and by Headquarters staff.

Inquiries regarding the noted workforce and workload data may be addressed to Philip R. Fluegemann, ARC Deputy Chief Financial Officer (Acting). Phil can be reached at 650-604-5302. Thank you for your continuing support.

Original Signed by
Philip Smith

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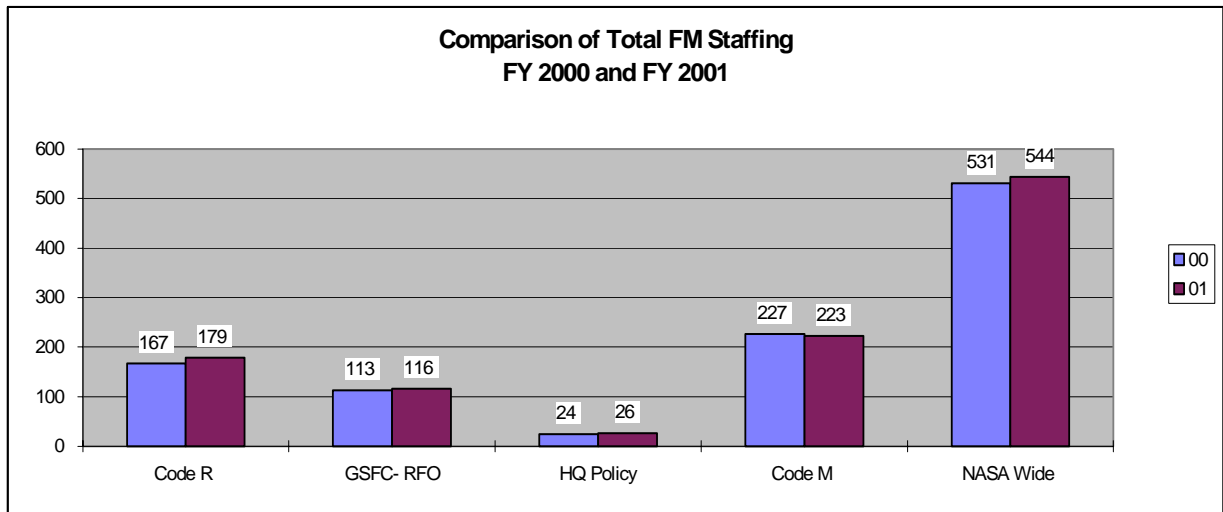
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FY 2001 Crosscutting Review Highlights

Total Staffing Comparisons FY 2000 - FY 2001

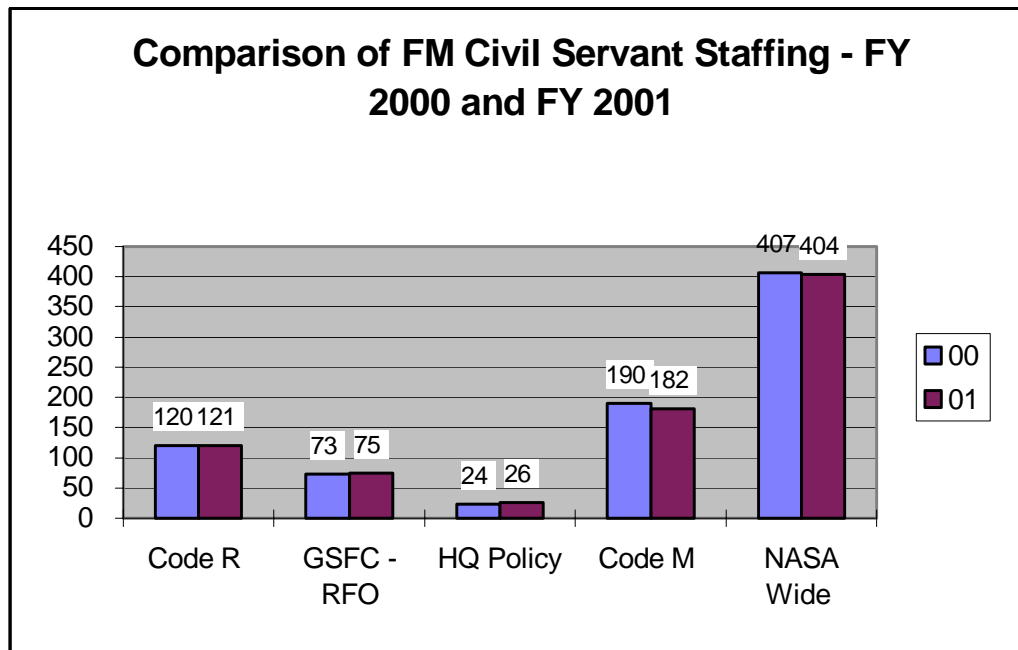
- NASA Financial Management combined civil servant and contractor staffing increased 2.4 percent from 531 in FY 2000, to 544 in FY 2001.



- At the Code R Centers, ARC, DFRC, GRC, and LaRC, Financial Management combined civil servant and contractor workforce increased by 12 FTEs from FY 2000 to FY 2001.
- The GSFC - RFO is responsible for the NASA GSFC, Headquarters Accounting Division and JPL. The consolidated GSFC – RFO -saw a increase of 3 FTEs with combined civil servant and contractor staffing from FY 2000 to FY 2001.
- The HQs Policy organization increased by 2 FTE in FY 2001.
- At the Code M Centers, JSC, KSC, MSFC, and SSC, Financial Management combined civil servant and contractor staffing decreased by 4 FTE from FY 2000 to FY 2001.

Civil Service Staffing Comparison FY 2000 - FY 2001

- NASA Financial Management civil servant staffing decreased .7% from 407 in FY 2000, to 404 in FY 2001.



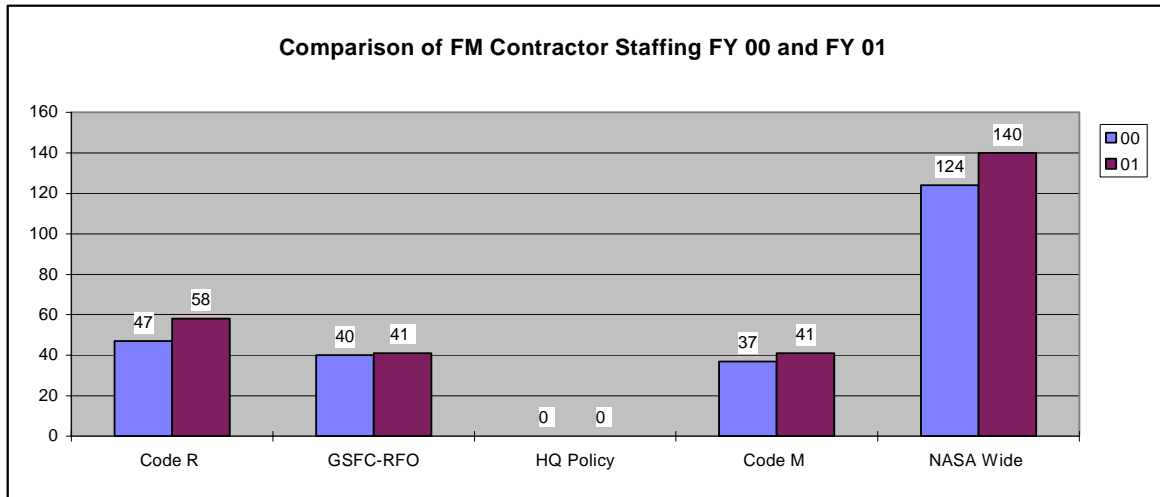
- Code R Centers saw a decrease of one civil servant FTE or .8%.
 - ARC increased civil servant FTEs in FY 2001 by 3. This increase reflects the establishment of an Independent Cost Estimating capability; and realignment of resources to more adequately support the Pay/Leave and travel functions.
 - LaRC increased by 1 FTE in Payroll.
 - GRC decreased by 3 FTEs, 1 in General Administration and Policy and 2 in Voucher Examination and Payment.
 - DFRC remained unchanged (18 FTEs) in FY2001.
- GSFC - RFO increased 2 FTEs.
- The HQs Policy organization increased by 2 civil servant FTEs in FY 2001.
- Code M Centers experienced a decrease of 8 civil servants or 4.4% percent from FY 2000 to FY 2001.
 - JSC increased by 1 FTE in FY 2001.
 - KSC decreased civil servant by 5 FTEs in FY 2001.

- MSFC decreased civil servant by 3 FTEs in FY 2001.

SSC decreased by 1 FTE in FY 2001.

Contractor Staffing Comparison FY 2000 - FY 2001

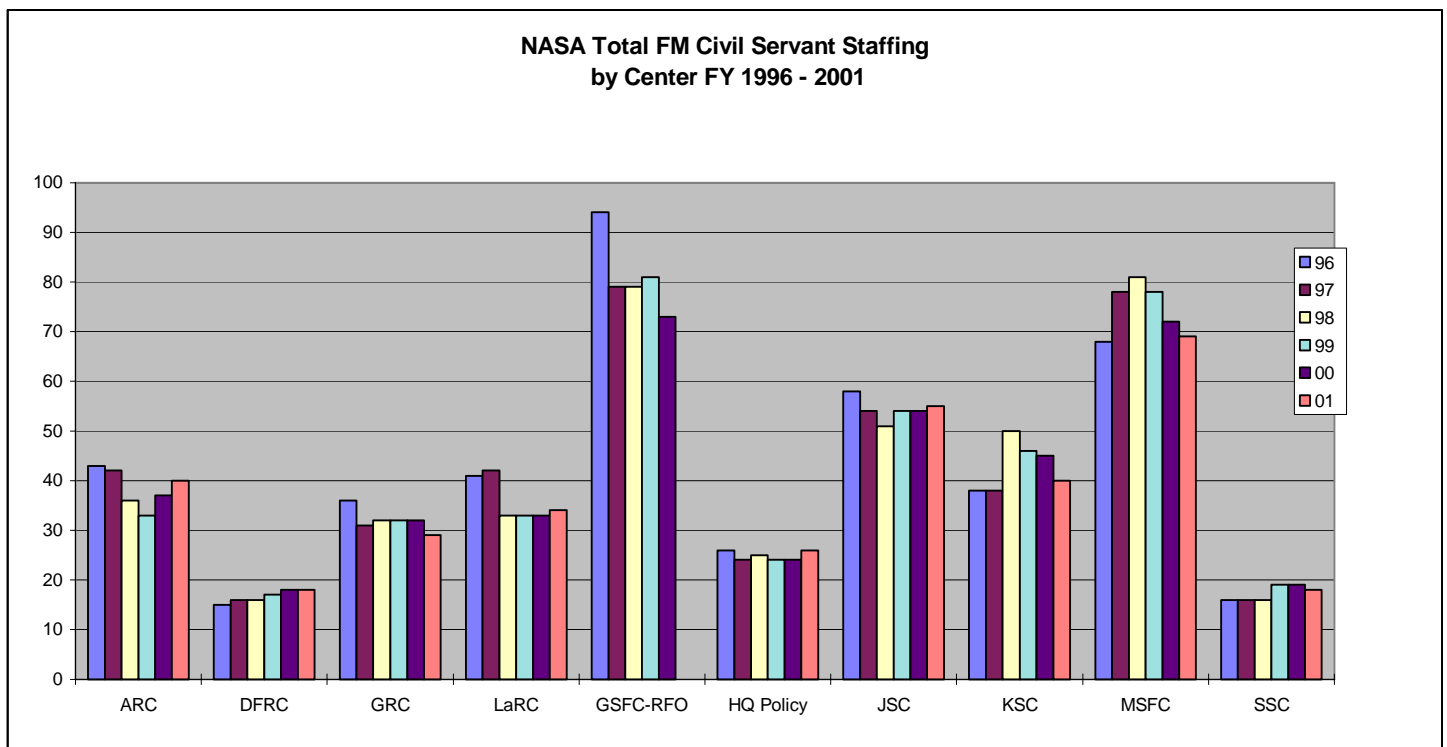
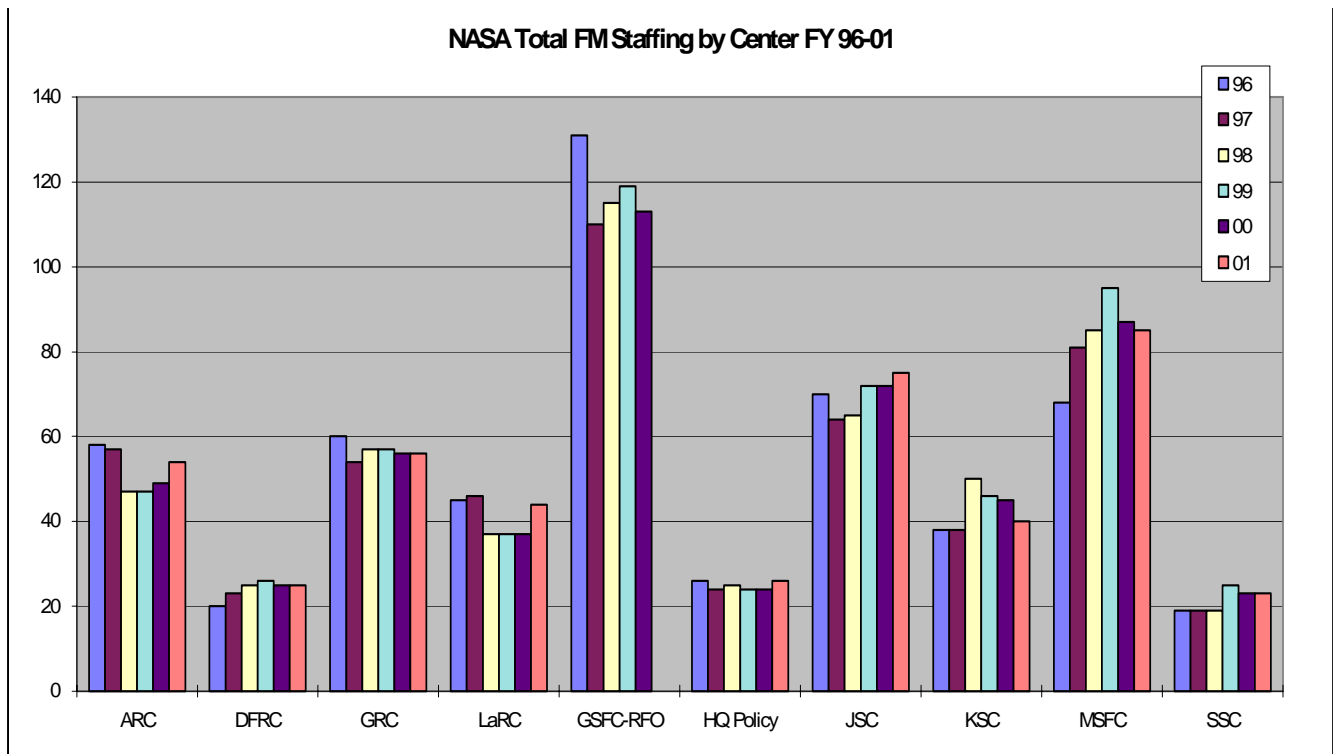
- NASA Financial Management contractor support increased by sixteen or 11.4% from FY 2000 to FY 2001.

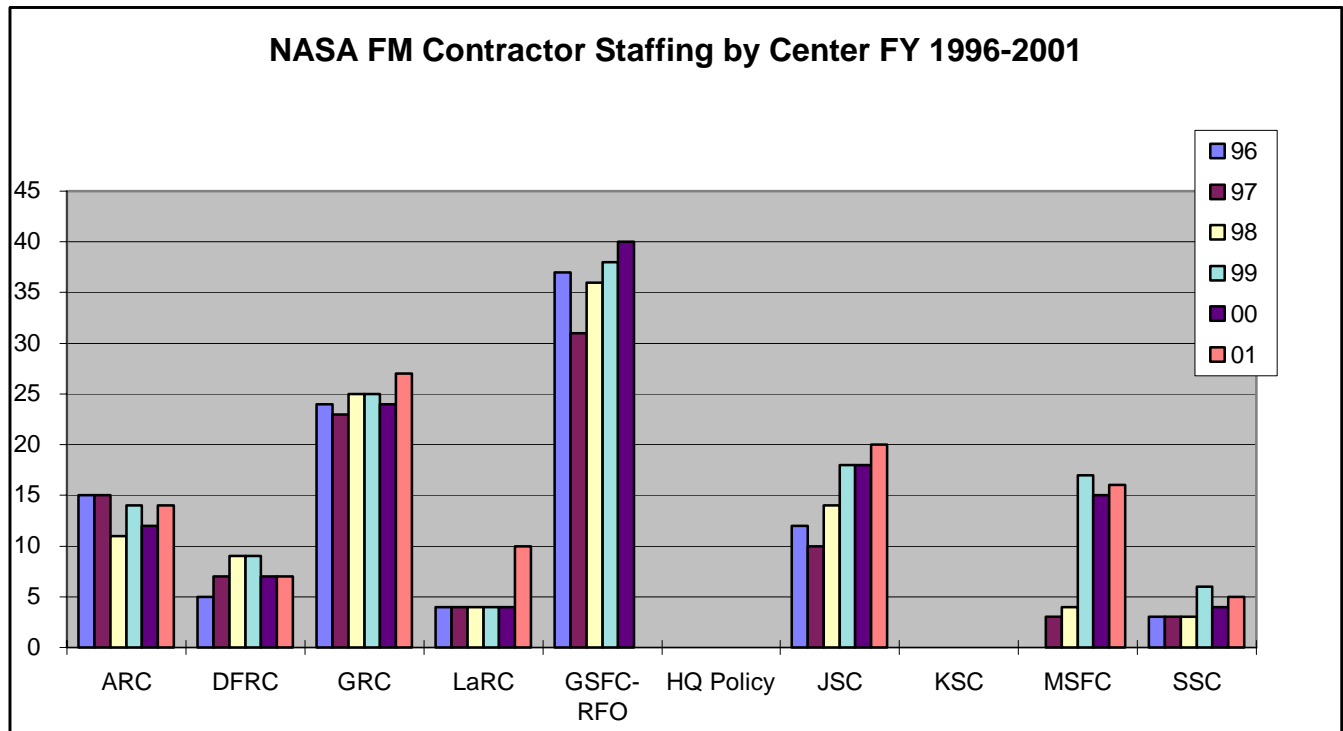


- Code R Centers saw a increase of 11 contractors or 19.0%
 - ARC increased by 2 in their Voucher Examination & Payment areas.
 - DFRC continued in FY 2001 with 7 FTEs..
 - GRC increased to 3 FTEs in the Accounting Operations area.
 - LaRC increased in Accounting Operations by 2 FTEs and Voucher Examination & Payments by 4 FTEs.
- The GSFC – RFO saw a net increase of their contracting staff of 1 FTE or 2.5% from FY 2000 to FY2001. This Increase supported the Accounting Operations function.
- Code M Centers Financial Management experienced an increase of four contractors or 9.8% from FY 2000 to FY 2001.
 - JSC increased by 2 FTEs; supporting Voucher Examination and Payment and Travel functions.
 - MSFC experienced an addition in the Travel function, while SSC increased the Accounting Operations function.

Pages 4 – 5 contains three graphs detailing the civil servant, contractor and total staffing by center for FY 1996 through FY 2001.

Page 5a contains additional detail on each center's staffing numbers.





- Agency-wide, the total number of overtime hours worked decreased by 34.1% in FY 2001. DFRC, LaRC, and SSC all experienced increases. However, Code R and Code M centers experienced decreases of 4.2%, and 38.1% respectively.
 - DFRC increased 68.8% in overtime recorded in the General Admin. & Policy area.
 - LaRC increased 213.1% in General Administration & Policy, Accounting Operation, and Travel.
 - JSC decreased 58.5% in overtime recorded in Accounting Operations. Voucher Examination & Payment, Travel, and Payroll, Leave.

<u>FY 1996</u>	<u>FY 1997</u>	<u>FY 1998</u>	<u>FY 2000</u>	<u>FY 2001</u>	<u>FY 2001</u>
17,624 hrs.	19,290 hrs.	19,975 hrs.	15,708 hrs	10,889 hrs.	7179 hrs

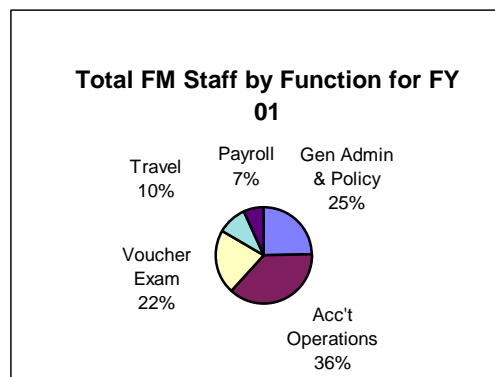
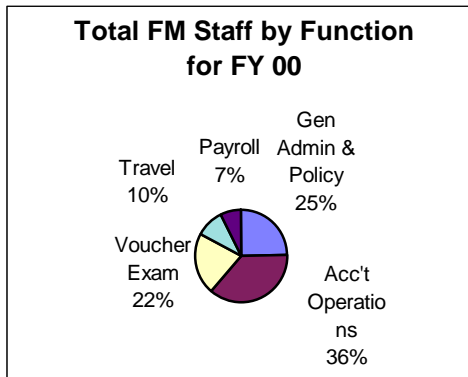
- Agencywide, civil service student hours increased by 38.5 percent (12,846 to 17,795) from FY 2000 to FY 2001, offset by a decrease in contractor student hours of 38 percent (7,932 to 4,921).
 - ARC reported a decrease of 20.2% civil servant student hours (6,530 to 5,208).
 - LaRC reported an increase of 45.7% (4,260 to 6,207).
 - GSFC – RFO reported an increase of 73.1% (1,040 to 1,800).
 - JSC reported an increase 129.4% (680 to 1560).
 - MSFC reported an increase 262.8% (441 to 1600).
 - SSC reported an increase 137.4% (935 to 2220).

- Of the five financial management activities or functions reviewed General Administration and Policy, Voucher Examination and Payment continue to show staffing increases.

Civil Servant and Contractor Combined Staffing by Function

	<u>FY 96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>	<u>FY00</u>	<u>FY 01</u>
Gen Admin & Policy	131	132	129	139	131	135
Acct Operations	198	184	200	194.5	193	200
Voucher Exam	106	101	97	113	115	119
Travel	54	56	56	56.5	54	53
Payroll	46	43	43	45	38	37
Total	535	516	525	548	531	544

- The General Admin. & Policy function increased its percentage of the total financial management staffing by 4 FTE.
- Accounting Operations increased by 7 FTEs.
- Travel decreased by 1 FTE.
- Payroll decreased by 1 FTE.



General Administration & Policy - Staffing Snapshot FY 00-01

Civil Servants up 6
Financial support down 2
Civil Servant Student hours down & Contract Student hours up
Overtime hours down
Lost credit hours & Comp hours down

Accounting Operations – Staffing Snapshot FY 00-01

Civil Servants down 1
Contractors up 7
Financial Support up 1
Student CS hours up; contractor hours down
Overtime down
Lost credit hours down
Comp hours up

Accounting Operations - Activities

- Agencywide, Commitment and Obligation numbers decreased by 7% and 19% respectively.
- Agency-wide the number of reimbursable bills numbers and values increased in FY 2001

Voucher Examination and Payment – Staffing Snapshot FY 00-01

Civil Servants down 3
Contractors up 7
Financial Support unchanged
Civil Servant Student hours up
Student contractor hours down
Overtime down
Lost credit hours & Comp hours down

Voucher Examination & Payment Activities

- Agency-wide the number of invoices, payments and payment amounts increased in FY 2001.
- Agencywide, Bankcard transactions and values increased 5% and 8% respectively.
 - Most Centers continued to see increases in the number of bankcard holders. GRC and GSFC – RFO significantly increased bankcard holders 67 and 86 respectively.

	<u>FY 99</u>	<u>FY 00</u>	<u>FY 01</u>
No. Bankcard Holders	3,128	3,185	3,356
No. of Transactions	88,735	110,128	129,090
Value (\$ in K)	\$55,423	\$67,917	\$74,011

Bankcard statements have a significant impact on the resources and workload reported. Only ONE bankcard statement is recorded and paid for each month but each statement has an attachment that records transactions made by each cardholder. Each of these attachments must be reconciled not only to the statement but to the individual accounts and funding documents at the Center.

Travel - Staffing Snapshot FY 00-01

Civil Servants down by 2
 Support Contractor up by 2
 Financial Support down 1
 Civil Service student hours down
 Student contractor hours down
 Overtime up
 Lost Credit hrs down
 Lost Comp hrs up

Travel Activities

- Agencywide, the number and value of Domestic vouchers decreased by 4% and increased by 4% respectively.

For International travel, the number of vouchers decreased by 8% while voucher value decreased by 14%. This is due to: International Travel Voucher Value decreased at JSC more than the number of vouchers decreased because JSC returned to the practice of placing International travel vouchers on a Centrally Billed Account (CBA). The CBA costs do not show up in the International Travel Value numbers.

Permanent Change of Station (PCS) travel saw a 22 percent decrease in voucher numbers, but a 1 percent increase in voucher value. The drivers for these decreases are: While costs across the board have risen, the Agency appears to have leveled into a more normal occurrence of PCS relocations after a two-year surge of PCS activity.

Pay/Leave – Staffing Snapshot FY 00-01

Civil Servants down 3
 Contractors down 2
 Financial Support unchanged
 CS student hours down
 Overtime hours down

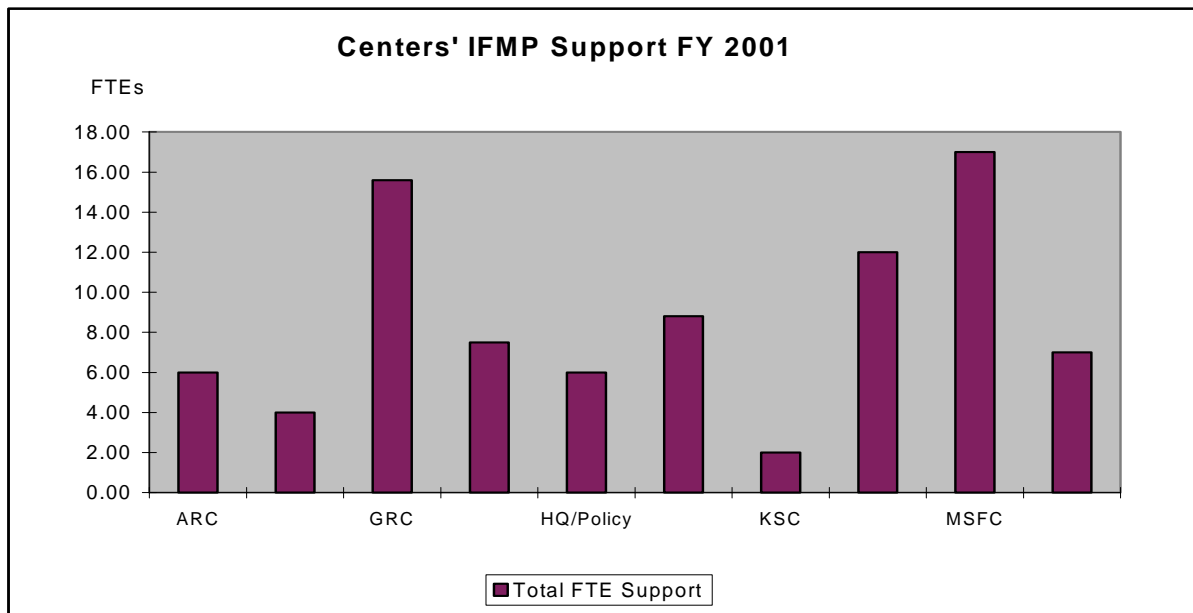
Payroll Activities

- The average number of employees processed per Payroll Clerk increased 9% Agency-wide to 966 per clerk, but the numbers varies widely from a low of 300 at SSC to a high of 1981 at GRC.

Integrated Financial Management Project (IFMP) Support

NASA centers continue to explore ways to meet their workforce needs to prepare for and implement **IFMP** and Full Cost and at the same time meet their day-to-day operational and reporting requirements. The charts below give a picture of the support each center is providing to the IFMP effort.

<u>Center</u>	<u>Civil Servant FTEs</u>		<u>Contractor FTEs</u>		<u>Total FTE Support</u>	
	<u>FY00</u>	<u>FY01</u>	<u>FY00</u>	<u>FY01</u>	<u>FY00</u>	<u>FY01</u>
ARC	2.70	3.00	3.00	3.00	5.70	6.00
DFRC	2.00	4.00	0.00	0.00	2.00	4.00
GRC	0.55	1.90	0.00	13.70	0.55	15.60
GSFC-RFO	3.00	6.00	3.60	1.50	6.60	7.50
HQ/Policy	5.00	6.00	0.00	0.00	5.00	6.00
JSC	3.00	4.00	4.80	4.80	7.80	8.80
KSC	4.00	2.00	0.00	0.00	4.00	2.00
LaRC	1.00	7.00	5.00	5.00	6.00	12.00
MSFC	12.00	14.00	1.00	3.00	13.00	17.00
SSC	1.00	2.00	4.00	5.00	5.00	7.00
Total FTEs	34.25	49.90	21.40	36.00	55.65	85.90



NASA Financial Management Crosscutting Metrics Table

Consolidated Headquarters & Center Staffing								Consolidated Headquarters & Center Activities											
Financial Management								Fin Mgt IFMP Support											
	96	97	98	99	00	01	Difference			99	00	01							
							(2001 - 2000)			FTE/WYE	FTE/WYE	FTE/WYE							
No. Civil Service Emp	435	420	419	417	407	404	-3			51.3	34.3	49.9							
No. Contractor Emp.	100	96	106	131	124	140	16			24.6	21.4	36.0							
Gen Admin & Policy								Gen Admin & Policy											
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001 - 2000)			S*	N/S	S	N/S	S	N/S	S	N/S	S	N/S
No. of Employees																			
Operational Support	19.0	6.0	16.0	8.0	13.5	8.0	15.5	9.0	14.5	7.0	14.5	9.0							
Voucher Exam & Pay	4.4	1.0	3.8	0.0	4.6	0.0	2.8	0.0	1.8	0.0	1.8	0.0							
Travel	4.4	0.5	2.7	0.0	2.3	0.0	1.9	0.0	1.9	0.0	1.9	0.0							
Pay, Leave	2.7	0.0	2.6	0.0	2.4	0.0	2.5	0.0	2.5	0.0	2.5	0.0							
Systems Accounting	2.0	25.0	2.0	29.0	1.0	38.0	1.0	45.0	1.0	35.0	1.0	41.0							
Internal Control	0.0	2.0	0.0	2.0	0.0	2.0	0.2	1.0	0.2	5.0	0.2	5.0							
General Manager	15.0	28.0	13.0	24.0	14.0	22.0	13.0	17.0	13.0	17.0	13.0	15.0							
Agency Rpts & Stat	1.0	8.0	2.0	7.0	1.3	8.0	2.1	8.0	4.1	11.0	4.1	12.0							
S = Supervisory, NS = Non Supervisory																			
Acc't Operations								Acc't Operations											
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands									
							(2001 - 2000)			96	97	98	99	00	01				
Commitment No.	684,921									684,921	710,303	749,659	941,854	1,109,176	1,037,073				
Commitment Value	\$ 15,926,030	\$ 15,510,542	\$ 13,957,401	\$ 14,131,390	\$ 13,483,363	\$14,433,525				\$ 15,926,030	\$ 15,510,542	\$ 13,957,401	\$ 14,131,390	\$ 13,483,363	\$14,433,525				
Obligations	860,152	868,977	931,745	1,156,736	1,340,010	1,083,611				860,152	868,977	931,745	1,156,736	1,340,010	1,083,611				
Obligation Value	\$ 15,628,094	\$ 15,378,508	\$ 13,910,328	\$ 13,928,305	\$ 13,276,635	\$14,213,686				\$ 15,628,094	\$ 15,378,508	\$ 13,910,328	\$ 13,928,305	\$ 13,276,635	\$14,213,686				
Reimbursable No.	3,292	3,464	3,320	3,022	6,233	3,771				3,292	3,464	3,320	3,022	6,233	3,771				
Reimbursable Value	\$ 1,142,405	\$ 1,205,927	\$ 1,339,317	\$ 1,220,900	\$ 1,118,250	\$ 989,463				\$ 1,142,405	\$ 1,205,927	\$ 1,339,317	\$ 1,220,900	\$ 1,118,250	\$ 989,463				
Reimbursable Bill No	9,442	9,486	9,414	8,597	8,779	9,419				9,442	9,486	9,414	8,597	8,779	9,419				
Reimbursable Bill Val	\$ 636,873	\$ 731,717	\$ 736,592	\$ 903,069	\$ 725,230	\$ 821,229				\$ 636,873	\$ 731,717	\$ 736,592	\$ 903,069	\$ 725,230	\$ 821,229				
NF 1018 No.	1,903	1,753	1,842	1,710	1,054	1,093				1,903	1,753	1,842	1,710	1,054	1,093				
NF 1018 Value	\$ 19,042,422	\$ 20,204,252	\$ 18,969,974	\$ 19,146,136	\$ 19,849,114	\$20,881,037				\$ 19,042,422	\$ 20,204,252	\$ 18,969,974	\$ 19,146,136	\$ 19,849,114	\$20,881,037				
Voucher Ex & Pay								Voucher Exam & Pay											
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands									
							(2001 - 2000)			96	97	98	99	00	01				
Invoice No.	222,747	202,254	192,747	165,751	162,470	176,657				222,747	202,254	192,747	165,751	162,470	176,657				
Payment No.	223,117	222,428	202,387	184,407	180,224	190,921				223,117	222,428	202,387	184,407	180,224	190,921				
Value	\$ 13,256,178	\$ 13,631,351	\$ 13,342,041	\$ 12,777,061	\$ 12,674,810	\$12,855,131				\$ 13,256,178	\$ 13,631,351	\$ 13,342,041	\$ 12,777,061	\$ 12,674,810	\$12,855,131				
Bankcards								Bankcards											
	96	97	98	99	00	01				96	97	98	99	00	01				
No. Card Holders				2,752	3,128	3,185	3,356												
No. of Transactions				89,097	88,735	110,128	129,090												
Value				58,572	55,423	67,917	74,011												
Travel								Travel											
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands									
							(2001 - 2000)			96	97	98	99	00	01				
Intern'l Voucher No.	3,373	3,121	3,414	4,035	4,228	3,930													
Intern'l Vouch Value	\$ 7,331	\$ 8,461	\$ 7,977	\$ 6,181	\$ 9,980	8,576													
Domestic Vouch No.	61,918	63,046	62,006	69,339	60,935	59,370													
Domestic Vouch Val	\$ 35,074	\$ 35,543	\$ 33,125	\$ 38,723	\$ 39,042	\$ 40,585													
PCS No.	853	1,253	1,071	1,432	1,397	1,085													
PCS Value	\$ 1,969	\$ 3,036	\$ 3,029	\$ 1,498	\$ 1,991	2,001													
Total Voucher No.	66,144	67,420	66,528	74,806	65,163	64,385													
Total Voucher Value	\$ 44,375	\$ 46,428	\$ 43,002	\$ 46,402	\$ 49,022	\$ 51,162													
Intern'l Cycle Time*	11	8	N/A	6	5	5													
Domestic Cycle*	7	6	5	5	5	6													
PCS Cycle Time*	145	145	N/A	7	10	10													
* No. of Workdays																			
Pay, Leave								Pay, Leave											
	96	97	98	99	00	01				96	97	98	99	00	01				
Avg Employees/Cler	581	649	867	867	1,058	746													
NOTES:																			
1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97 9/30/98, 9/30/99, 9/30/00and 9/30/01.																			
2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97 9/30/98, 9/30/99, 9/30/00and 9/30/01.																			
3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.																			
4. All dollar values shown in thousands.																			
5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).																			
6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.																			

NASA Financial Management Crosscutting Metrics Table

Code R Centers Staffing								Code R Centers Activities											
Financial Management								Fin Mgt IFMP Support											
	96	97	98	99	00	01	Difference (2001- 2000)			99	00	01							
										FTE/WYE	FTE/WYE	FTE/WYE							
No. Civil Service Emp	135	131	117	115	120	121	1			10	6.25	15.91							
No. Contractor Emp.	48	49	49	52	47	58	11			12.29	8	21.7							
Gen Admin & Policy								Gen Admin & Policy											
	96	97	98	99	00	01	Difference (2001- 2000)			96	97	98	99	00	01				
										S*	N/S	S	N/S	S	N/S	S	N/S	S	N/S
Civil Service (CS)	27	28	24	27	30	30	0			No. of Employees									
Contractors	8	8	5	7	7	7	0			Operational Support	6.0	3.0	6.0	3.0	4.0	3.0	6.0	3.0	6.0
Financial Support	6	6	5	5	4	3	-1			Voucher Exam & Pay	1.4	0.0	1.3	0.0	1.3	0.0	0.6	0.0	0.6
CS Student Hrs	0	0	357	0	0	0	0			Travel	2.4	0.0	1.4	0.0	1.4	0.0	0.7	0.0	0.7
Contr Student Hrs	0	0	0	0	0	0	0			Pay, Leave	0.2	0.0	0.3	0.0	0.3	0.0	0.6	0.0	0.6
Overtime Hrs	1,032	822	694	186	150	672	522			Systems Accounting	1.0	8.0	1.0	9.0	0.0	7.0	0.0	8.0	0.0
Lost Credit Hrs	228	184	71	107	104	22	-82			Internal Control	0.0	1.0	0.0	2.0	0.0	2.0	0.0	1.0	2.0
Lost Comp Hrs	0	0	0	0	0	0	0			General Management	4.0	5.0	4.0	5.0	5.0	4.0	5.0	4.0	5.0
Other 500 Series	7	6	5	0	0	0	0			Agency Rpts & Stat	0.0	1.0	0.0	1.0	0.0	1.0	1.0	3.0	1.0
										S = Supervisory, NS = Non Supervisory									
Acc't Operations								Acc't Operations											
	96	97	98	99	00	01	Difference (2001- 2000)			All Dollar Values Shown in Thousands									
										96	97	98	99	00	01				
Civil Service (CS)	46	45	45	46	50	50	0			Commitment No.	503,398	514,494	573,827	674,139	847,759	788,538			
Contractors	18	17	18	17	15	20	5			Commitment Value	\$ 2,443,737	\$ 2,315,902	\$ 2,282,822	\$ 2,117,975	\$ 2,068,773	\$ 2,293,178			
Financial Support	2	2	2	0	0	1	1			Obligations	485,245	482,907	548,872	654,965	839,310	778,318			
CS Student Hrs	7,154	2,864	1,240	1,021	2,179	5,743	3,564			Obligation Value	\$ 2,421,491	\$ 2,313,446	\$ 2,217,969	\$ 2,093,054	\$ 2,033,035	\$ 2,239,868			
Contr Student Hrs	1,200	2,080	2,100	1,980	1,372	1,681	309			Reimbursable No.	1,142	1,489	1,328	1,018	1,167	1,111			
Overtime Hrs	2,922	2,171	2,367	2,240	1,774	1,430	-344			Reimbursable Value	\$ 642,086	\$ 729,103	\$ 595,889	\$ 460,886	\$ 442,862	\$ 317,466			
Lost Credit Hrs	0	140	0	0	0	0	0			Reimbursable Bill No.	2,930	2,927	2,598	2,764	2,849	3,452			
Lost Comp Hrs	0	0	0	0	0	0	0			Reimbursable Bill Val	\$ 135,682	\$ 136,099	\$ 136,749	\$ 87,590	\$ 83,988	\$ 81,589			
Other 500 Series	0	0	0	0	0	0	0			NF 1018 No.	1,040	992	1,090	1,047	629	474			
										NF 1018 Value	\$ 124,260	\$ 401,955	\$ 320,610	\$ 303,229	\$ 249,308	\$ 185,627			
Voucher Ex & Pay								Voucher Exam & Pay											
	96	97	98	99	00	01	Difference (2001- 2000)			All Dollar Values Shown in Thousands									
										96	97	98	99	00	01				
Civil Service (CS)	30	26	23	23	23	22	-1			Invoice No.	91,968	72,541	55,867	49,065	43,413	45,307			
Contractors	14	15	17	19	17	23	6			Payment No.	65,039	65,009	45,790	44,366	38,287	38,879			
Financial Support	1	1	1	0	0	0	0			Value	\$ 1,915,875	\$ 1,905,858	\$ 1,850,461	\$ 1,495,617	\$ 1,325,502	\$ 1,341,954			
CS Student Hrs	840	400	400	1,329	2,471	1,494	-977												
Contr Student Hrs	0	0	0	0	0	0	0			Bankcards									
Overtime Hrs	1,209	831	900	612	770	367	-403												
Lost Credit Hrs	0	0	0	0	0	0	0			No. Card Holders			1,591	1,686	1,632	1,713			
Lost Comp Hrs	0	0	0	0	0	0	0			No. of Transactions			55,495	55,415	63,163	72,210			
Other 500 Series	0	0	0	0	0	0	0			Value			\$ 32,511	\$ 30,692	\$ 36,763	\$ 35,371			
Travel								Travel											
	96	97	98	99	00	01	Difference (2001- 2000)			All Dollar Values Shown in Thousands									
										96	97	98	99	00	01				
Civil Service (CS)	9	9	7	6	5	6	1			See Note 6									
Contractors	7	8	9	9	8	8	0			Intern'l Voucher No.	677	627	799	N/A	N/A	N/A			
Financial Support	3	3	3	2	3	2	-1			Intern'l Vouch Value	\$ 1,233	\$ 1,806	\$ 1,960	N/A	N/A	N/A			
CS Student Hrs	5,331	4,863	4,482	4,398	4,723	3,946	-777			Domestic Vouch No.	21,984	22,140	21,979	21,220	21,990	20,829			
Contr Student hrs	80	0	0	1,200	1,049	120	-929			Domestic Vouch Valu	\$ 10,300	\$ 10,902	\$ 10,255	\$ 11,056	\$ 11,889	\$ 12,246			
Overtime Hrs	457	458	615	330	418	754	336			PCS No.	334	363	319	N/A	N/A	N/A			
Lost Credit Hrs	0	0	0	0	0	0	0			PCS Value	\$ 974	\$ 840	\$ 902	N/A	N/A	N/A			
Lost Comp Hrs	0	0	0	0	0	0	0			Total Voucher No.	22,995	23,130	23,357	21,220	21,990	20,829			
Other 500 Series	0	0	0	0	0	0	0			Total Voucher Value	\$ 12,507	\$ 12,935	\$ 13,118	\$ 11,056	\$ 11,889	\$ 12,246			
										Intern'l Cycle Time*	41	26	N/A	N/A	N/A	N/A			
										Domestic Cycle*	8	8	6	7	8	9			
										PCS Cycle Time*	53	54	N/A	N/A	N/A	N/A			
										* No. of Workdays									
Pay, Leave								Pay, Leave											
	96	97	98	99	00	01	Difference (2001- 2000)			96	97	98	99	00	01				
Civil Service (CS)	11	11	7	7	5	7	2												
Contractors	1	1	0	0	0	0	0												
Financial Support	0	0	0	0	0	0	0												
CS Student Hrs	1,940	1,311	1,388	1,280	1,417	232	-1,185												
Contr Student Hrs	0	0	0	0	0	0	0												
Overtime Hrs	1,002	996	539	557	431	172	-259												
Lost Credit Hrs	0	0	0	0	0	0	0												
Lost Comp Hrs	0	0	0	0	0	0	0												
Other 500 Series	0	0	0	0	0	0	0												
Totals								Totals											
	96	97	98	99	00	01	Difference (2001- 2000)			96	97	98	99	00	01				
Civil Service (CS)	123	119	106	108	113	115	2												
Contractors	48	49	49	52	47	58	11												
Financial Support	12	12	11	7	7	6	-1												
CS Student Hrs	15,265	9,438	7,510	8,028	10,790	11,415	625												
Contr Student Hrs	1,280	2,080	2,100	3,180	2,421	1,801	-620												
Overtime Hrs	6,621	5,277	5,115	3,925	3,543	3,395	-148												
Lost Credit Hrs	228	324	71	107	104	22	-82												
Lost Comp Hrs	0	0	0	0	0	0	0												
Other 500 Series	7	6	5	0	0	0	0												
Vacancies	27	17	31	9	8	7	-1												
NOTES:																			
1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																			
2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																			
3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.																			
4. All dollar values shown in thousands.																			
5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).																			
6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.																			

NOTES:

1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.
2. No. Contractor Employees represents the total number of contractor employees who provide direct

NASA Financial Management Crosscutting Metrics Table

Ames Research Center Staffing								Ames Research Center Activities							
Financial Management								Fin Mgt IFMP Support							
	96	97	98	99	00	01	Difference (2001-2000)		99	00	01				
									FTE/WYE	FTE/WYE	FTE/WYE				
No. Civil Service Emp	43	42	36	33	37	40	3	Civil Servant (CS)	3.07	2.7	3				
No. Contractor Emp	15	15	11	14	12	14	2	Contractor (SSC)	3.0	3.0	3.0				
Gen Admin & Policy								Gen Admin & Policy							
	96	97	98	99	00	01	Difference (2001-2000)		96	97	98	99	00	01	
									S	N/S	S	N/S	S	N/S	S
Civil Service (CS)	10	9	8	9	8	9	1	No. of Employees							
Contractors	4	4	1	3	3	3	0	Operational Support	2	0	2	0	2	0	2
Financial Support	2	2	2	2	3	2	-1	Voucher Exam & Pay	0.40	0	0.30	0	0.3	0	0.3
CS Student Hrs	0	0	357	0	0	0	0	Travel	0.40	0	0.40	0	0.4	0	0.4
Contr Student Hrs	0	0		0	0	0	0	Pay, Leave	0.20	0	0.30	0	0.3	0	0.3
Overtime Hrs	629	691	580	86	42	213	171	Systems Accounting	0	4	0	4	0	4	0
Lost Credit Hrs	228	184	71	107	104	22	-82	Internal Control	0	1	0	1	0	0	0
Lost Comp Hrs	0	0	0	0	0	0	0	General Management	2	2	1	2	2	2	2
Other 500 Series	0	0	0	0	0	0	0	Agency Rpts & Stat	0	0	0	0	0	0	0
								S = Supervisory, NS = Non Supervisory							
Acc't Operations								Acc't Operations							
	96	97	98	99	00	01	Difference (2001-2000)		All Dollar Values Shown in Thousands						
									96	97	98	99	00	01	
Civil Service (CS)	13	14	12	12.5	14	14	0	Commitment No.	346,769	365,661	412,560	519,221	716,303	666,293	
Contractors	4	4	3	3	3	3	0	Commitment Value	\$ 758,378	\$ 770,277	\$ 773,188	\$ 745,693	\$ 808,858	\$ 855,837	
Financial Support	2	2	2	0	0	1	1	Obligations	347,857	351,084	410,701	516,661	714,569	672,842	
CS Student Hrs	5,114	2,064	440	0	1,139	1,493	354	Obligation Value	\$ 739,990	\$ 762,951	\$ 706,614	\$ 730,968	\$ 768,656	\$ 856,689	
Contr Student Hrs	1,200	2,080	2,100	1,100	892	881	-11	Reimbursable No.	272	535	398	371	486	449	
Overtime Hrs	671	704	1,025	1,152	1,208	913	-295	Reimbursable Value	\$ 31,234	\$ 49,268	\$ 41,284	\$ 40,971	\$ 42,047	\$ 44,405	
Lost Credit Hrs	0	140	0	0	0	0	0	Reimbursable Bill No.	1,343	1,426	1,286	1,405	1,699	1,880	
Lost Comp Hrs	0	0	0	0	0	0	0	Reimbursable Bill Val	\$ 47,106	\$ 47,001	\$ 46,289	\$ 43,692	\$ 37,613	\$ 43,848	
Other 500 Series	0	0	0	0	0	0	0	NF 1018	84	74	62	40	38	69	
								NF 1018 Value	\$ 9,595	\$ 42,965	\$ 26,034	\$ 27,503	\$ 36,113	\$ 39,716	
Voucher Ex & Pay								Voucher Exam & Pay							
	96	97	98	99	00	01	Difference (2001-2000)		All Dollar Values Shown in Thousands						
									96	97	98	99	00	01	
Civil Service (CS)	8	7	7	7	8	8	0	Invoice No.	33,169	26,742	14,842	9,749	10,040	8,322	
Contractors	5	5	5	6	4	6	2	Payment No.	24,436	24,311	6,431	6,092	6,094	6,321	
Financial Support	1	1	1	0	0	0	0	Value	\$ 488,344	\$ 539,718	\$ 451,898	\$ 404,273	\$ 408,010	\$ 431,196	
CS Student Hrs	440	0	0	1,129	1,531	694	-837	Bankcards							
Contr Student Hrs	0	0	0	0	0	0	0		96	97	98	99	00	01	
Overtime Hrs	323	46	384	295	652	296	-356	No. Card Holders	313	336	340	356	380	397	
Lost Credit Hrs	0	0	0	0	0	0	0	No. of Transactions	11,304	17,503	17,499	16,820	20,741	23,255	
Lost Comp Hrs	0	0	0	0	0	0	0	Value (\$ in K)	\$ 4,866	\$ 9,447	\$ 9,338	\$ 8,568	\$ 10,722	\$ 10,960	
Other 500 Series	0	0	0	0	0	0	0	Travel							
									All Dollar Values Shown in Thousands						
	96	97	98	99	00	01	Difference (2001-2000)		96	97	98	99	00	01	
Civil Service (CS)	4	4	3	1.5	2	3	1								
Contractors	2	2	2	2	2	2	0								
Financial Support	0	0	0	0	1	1	0	See Note 6							
CS Student Hrs	1,415	2,199	2,111	1,954	2,443	2,789	346	Intern'l Voucher No.	269	232	303	N/A	N/A	N/A	
Contr Student hrs	80	0	0	800	649	0	-649	Intern'l Vouch Value	\$ 283	\$ 827	\$ 748	N/A	N/A	N/A	
Overtime Hrs	291	191	110	164	213	76	-137	Domestic Vouch No.	6,007	5,685	5,318	4,806	4,816	4,919	
Lost Credit Hrs	0	0	0	0	0	0	0	Domestic Vouch Valu	\$ 2,421	\$ 2,448	\$ 2,088	\$ 2,404	\$ 2,348	\$ 2,875	
Lost Comp Hrs	0	0	0	0	0	0	0	PCS No.	84	136	114	N/A	N/A	N/A	
Other 500 Series	0	0	0	0	0	0	0	PCS Value	\$ 279	\$ 490	\$ 350	N/A	N/A	N/A	
								Total Voucher No.	6,360	6,053	5,765	4,806	4,816	4,919	
								Total Voucher Value	\$ 2,983	\$ 3,152	\$ 3,186	\$ 2,404	\$ 2,348	\$ 2,875	
								Intern'l Cycle Time	10	10	N/A	N/A	N/A	N/A	
								Domestic Cycle	10	10	10	10	10	15	
								PCS Cycle Time	10	10	N/A	N/A	N/A	N/A	
								* No. of Workdays							
Pay, Leave								Pay, Leave							
	96	97	98	99	00	01	Difference (2001-2000)		96	97	98	99	00	01	
Civil Service (CS)	3	3	1	1	1	2	1	Employees per Clerk	533	490	757	1,011	1,538	753	
Contractors	0	0	0	0	0	0	0								
Financial Support	0	0	0	0	0	0	0								
CS Student Hrs	1,420	1,311	1,388	1,280	1,417	232	-1,185								
Contr Student Hrs	0	0	0	0	0	0	0								
Overtime Hrs	622	776	290	340	330	96	-234								
Lost Credit Hrs	0	0	0	0	0	0	0								
Lost Comp Hrs	0	0	0	0	0	0	0								
Other 500 Series	0	0	0	0	0	0	0								
Totals	96	97	98	99	00	01	Difference (2001-2000)	NOTES:							
Civil Service (CS)	38	37	31	31	33	36	3	1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.							
Contractors	15	15	11	14	12	14	2	2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.							
Financial Support	5	5	5	2	4	4	0	3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.							
CS Student Hrs	8,389	5,574	3,939	4,363	6,530	5,208	-1,322	4. All dollar values shown in thousands.							
Contr Student Hrs	1,280	2,080	2,100	1,900	1,541	881	-660	5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).							
Overtime Hrs	2,536	2,408	2,389	2,037	2,445	1,594	-851	6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.							
Lost Credit Hrs	228	324	71	107	104	22	-82								
Lost Comp Hrs	0	0	0	0	0	0	0								
Other 500 Series	0	0	0	0	0	0	0								
Vacancies	3	1	6	2	1	0	-1								

NASA Financial Management Crosscutting Metrics Table

Dryden Flight Research Center Staffing										Dryden Flight Research Center Activities													
Financial Management								Fin Mgt IFMP Support															
	96	97	98	99	00	01	Difference			99	00	01											
							(2001-2000)			FTE/WYE	FTE/WYE	FTE/WYE											
No. Civil Service Emp	15	16	16	17	18	18	0	Civil Servant (CS)		5	2	4											
No. Contractor Emp	5	7	9	9	7	7	0	Contractor (SSC)		3	0	0											
Gen Admin & Policy								Gen Admin & Policy															
	96	97	98	99	00	01	Difference			96	97	98	99	00	01								
							(2001-2000)			S	N/S	S	N/S	S	N/S	S	N/S	S	N/S				
Civil Service (CS)	3	6	6	7	10	10	0	No. of Employees															
Contractors	1	1	0	0	0	0	0	Operational Support	1	0	2	0	2	0	2	1	2	1	2				
Financial Support	0	0	0	0	0	0	0	Voucher Exam & Pay	0	0	0	0	0	0	0	0	0	0	0				
CS Student Hrs	0	0	0	0	0	0	0	Travel	0	0	0	0	0	0	0	0	0	0	0				
Contr Student Hrs	0	0	0	0	0	0	0	Pay, Leave	0	0	0	0	0	0	0	0	0	0	0				
Overtime Hrs	151	64	64	72	66	326	260	Systems Accounting	0	1	0	1	0	1	0	1	0	1	0				
Lost Credit Hrs	0	0	0	0	0	0	0	Internal Control	0	0	0	1	0	1	0	1	0	1	0				
Lost Comp Hrs	0	0	0	0	0	0	0	General Management	0	0	1	0	1	0	1	0	1	1	1				
Other 500 Series	0	0	0	0	0	0	0	Agency Rpts & Stat	0	1	0	1	0	1	0	1	0	3	0				
								* S = Supervisory/Team Leader NS = Non Supervisory															
Acc't Operations								Acc't Operations															
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands													
							(2001-2000)			96	97	98	99	00	01								
Civil Service (CS)	5	4	5	5	6	6	0	Commitment No.		90,853	93,688	110,199	99,805	76,914	74,619								
Contractors	1	1	2	3	2	2	0	Commitment Value	\$	152,598	\$180,981	\$216,274	\$ 196,255	\$ 218,743	\$ 225,566								
Financial Support	0	0	0	0	0	0	0	Obligations		78,218	80,988	97,337	88,020	63,275	62,050								
CS Student Hrs	0	0	0	0	0	0	0	Obligation Value	\$	152,756	\$182,249	\$217,128	\$ 196,410	\$ 218,044	\$ 225,714								
Contr Student Hrs	0	0	0	0	0	0	0	Reimbursable No.		28	29	30	28	36	33								
Overtime Hrs	604	268	372	392	147	136	-11	Reimbursable Value	\$	7,777	\$ 6,923	\$ 6,914	\$ 3,881	\$ 3,637	\$ 3,557								
Lost Credit Hrs	0	0	0	0	0	0	0	Reimbursable Bill No.		193	203	188	148	213	160								
Lost Comp Hrs	0	0	0	0	0	0	0	Reimbursable Bill Val	\$	5,395	\$ 6,221	\$ 5,012	\$ 4,291	\$ 2,911	\$ 4,085								
Other 500 Series	0	0	0	0	0	0	0	NF 1018 No.		9	14	10	12	7	6								
								NF 1018 Value	\$	4,312	\$ 4,395	\$ 4,560	\$ 9,643	\$ 12,981	\$ 12,894								
Voucher Ex & Pay								Voucher Exam & Pay															
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands													
							(2001-2000)			96	97	98	99	00	01								
Civil Service (CS)	5	4	2	2	1	1	0	Invoice No.		6,578	6,987	6,678	7,749	4,269	4,501								
Contractors	2	3	4	3	3	3	0	Payment No.		5,973	6,490	7,024	7,346	4,203	4,242								
Financial Support	0	0	0	0	0	0	0	Value	\$	127,449	\$159,568	\$209,625	\$ 177,947	\$ 133,866	\$ 112,911								
CS Student Hrs	0	0	0	0	0	0	0	Bankcards															
Contr Student Hrs	0	0	0	0	0	0	0			96	97	98	99	00	01								
Overtime Hrs	393	60	174	192	51	32	-19	No. Card Holders		97	98	114	126	118	117								
Lost Credit Hrs	0	0	0	0	0	0	0	No. of Transactions		5,958	5,745	7,224	6,740	2,468	6,904								
Lost Comp Hrs	0	0	0	0	0	0	0	Value	\$	3,483	\$ 5,153	\$ 7,243	\$ 6,721	\$ 7,034	\$ 4,900								
Other 500 Series	0	0	0	0	0	0	0	Travel															
										All Dollar Values Shown in Thousands													
										96	97	98	99	00	01								
Civil Service (CS)	1	1	1	1	0	0	0	See Note 6															
Contractors	1	2	3	3	2	2	0	Intern'l Voucher No.		33	31	48	N/A	N/A	N/A								
Financial Support	0	0	0	0	0	0	0	Intern'l Vouch Value	\$	77	\$ 86	\$ 21	N/A	N/A	N/A								
CS Student Hrs	0	0	0	0	0	0	0	Domestic Vouch No.		1,835	1,777	1,902	1,778	1,995	1,378								
Contr Student Hrs	0	0	0	0	0	0	0	Domestic Vouch Value	\$	869	\$ 1,007	\$ 1,198	\$ 1,365	\$ 1,501	\$ 1,182								
Overtime Hrs	46	40	122	141	0	0	0	PCS No.		148	61	25	N/A	N/A	N/A								
Lost Credit Hrs	0	0	0	0	0	0	0	PCS Value	\$	386	\$ 63	\$ 146	N/A	N/A	N/A								
Lost Comp Hrs	0	0	0	0	0	0	0	Total Voucher No.		2,016	1,869	1,975	1,778	1,995	1,378								
Other 500 Series	0	0	0	0	0	0	0	Total Voucher Value	\$	1,332	\$ 1,156	\$ 1,365	\$ 1,365	\$ 1,501	\$ 1,182								
								Intern'l Cycle Time		7	7	N/A	N/A	N/A	N/A								
								Domestic Cycle*		7	5	3	3	4	4								
								PCS Cycle Time		21	20	N/A	N/A	N/A	N/A								
								*No. Workdays															
Pay, Leave								Pay, Leave															
	96	97	98	99	00	01	Difference			96	97	98	99	00	01								
							(2001-2000)																
Civil Service (CS)	1	1	2	2	1	1	0	Employees per Clerk		499	580	603	634	651	599								
Contractors	0	0	0	0	0	0	0																
Financial Support	0	0	0	0	0	0	0																
CS Student Hrs	0	0	0	0	0	0	0																
Contr Student Hrs	0	0	0	0	0	0	0																
Overtime Hrs	211	104	134	124	57	48	-9																
Lost Credit Hrs	0	0	0	0	0	0	0																
Lost Comp Hrs	0	0	0	0	0	0	0																
Other 500 Series	0	0	0	0	0	0	0																
Totals																							
	96	97	98	99	00	01	Difference																
							(2001-2000)																
Civil Service (CS)	15	16	16	17	18	18	0																
Contractors	5	7	9	9	7	7	0																
Financial Support	0	0	0	0	0	0	0																
CS Student Hrs	0	0	0	0	0	0	0																
Contr Student Hrs	0	0	0	0	0	0	0																
Overtime Hrs	1,405	536	866	921	321	542	221																
Lost Credit Hrs	0	0	0	0	0	0	0																
Lost Comp Hrs	0	0	0	0	0	0	0																
Other 500 Series	0	0	0	0	0	0	0																
Vacancies	1	0	0	0	0	0	0																

NASA Financial Management Crosscutting Metrics Table

Glenn Research Center Staffing								Glenn Research Center Activities											
Financial Management								Fin Mgt IFMP Support*											
	96	97	98	99	00	01	Difference			99	00	01							
							(2001-2000)			FTE/WYE	FTE/WYE	FTE/WYE							
No. Civil Service Emp	36	31	32	32	32	29	-3	Civil Servant (CS)		0.93	0.55	1.91							
No. Contractor Emp.	24	23	25	25	24	27	3	Contractor (SSC)		1.29	0.0	13.7							
Gen Admin & Policy								Gen Admin & Policy											
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001-2000)			S	N/S	S	N/S	S	N/S	S	N/S	S	N/S
Civil Service (CS)	7	5	5	6	7	6	-1	No. of Employees											
Contractors	3	3	4	4	4	4	0	Operational Support	2	3	1	3	1	3	1	2	1	1	1
Financial Support	1	1	1	1	0	0	0	Voucher Exam & Pd	0	0	0	0	0	0	0	0	0	0	
CS Student Hrs	0	0	0	0	0	0	0	Travel	1	0	0	0	0	0	0	0	0	0	
Contr Student Hrs	0	0	0	0	0	0	0	Pay, Leave	0	0	0	0	0	0	0	0	0	0	
Overtime Hrs	82	66	23	18	9	58	49	Systems Accounting	0	1	0	1	0	1	0	2	0	2	
Lost Credit Hrs	0	0	0	0	0	0	0	Internal Control	0	0	0	0	0	0	0	1	0	1	
Lost Comp Hrs	0	0	0	0	0	0	0	General Management	1	0	1	0	1	0	1	0	1	0	
Other 500 Series	0	0	0	0	0	0	0	Agency Rpts & Sta	0	0	0	0	0	1	0	1	0	1	
								S = Supervisory, NS = Non Supervisory											
Acc't Operations								Acc't Operations											
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands									
							(2001-2000)			96	97	98	99	00	01				
Civil Service (CS)	13	12	15	13	13	13	0	Commitment No.		25,198	22,472	21,752	23,492	23,456	21,682				
Contractors	13	12	13	11	10	13	3	Commitment Value		\$ 859,761	\$ 622,142	\$ 588,104	\$ 521,519	\$ 422,379	\$ 545,398				
Financial Support	0	0	0	0	0	0	0	Obligations		34,918	25,536	23,862	21,550	33,143	15,871				
CS Student Hrs	0	0	0	221	0	0	0	Obligation Value		\$ 855,745	\$ 631,006	\$ 590,136	\$ 519,979	\$ 425,073	\$ 484,691				
Contr Student Hrs	0	0	0	880	480	0	-480	Reimbursable No.		359	443	528	282	225	236				
Overtime Hrs	1187	779	845	430	321	176	-145	Reimbursable Valu		\$ 414,075	\$ 480,912	\$ 525,754	\$ 404,434	\$ 381,611	\$ 254,054				
Lost Credit Hrs	0	0	0	0	0	0	0	Reimbursable Bill N		773	708	730	702	567	856				
Lost Comp Hrs	0	0	0	0	0	0	0	Reimbursable Bill V		\$ 57,016	\$ 56,239	\$ 69,036	\$ 22,487	\$ 30,086	\$ 18,035				
Other 500 Series	0	0	0	0	0	0	0	NF 1018 No.		222	228	245	267	182	209				
								NF 1018 Value		\$ 47,695	\$ 76,810	\$ 66,218	\$ 54,700	\$ 38,478	\$ 62,870				
Voucher Ex & Pay								Voucher Exam & Pay											
	96	97	98	99	00	01	Difference			All Dollar Values Shown in Thousands									
							(2001-2000)			96	97	98	99	00	01				
Civil Service (CS)	10	8	7	8	8	6	-2	Invoice No.		33,763	21,472	20,046	18,362	16,336	16,683				
Contractors	4	4	5	7	7	7	0	Payment No.		20,528	20,690	19,316	17,789	15,807	15,704				
Financial Support	0	0	0	0	0	0	0	Value		\$ 666,992	\$ 649,904	\$ 677,092	\$ 460,187	\$ 423,895	\$ 382,602				
CS Student Hrs	0	0	0	0	0	0	0	Bankcards											
Contr Student Hrs	0	0	0	0	0	0	0			96	97	98	99	00	01				
Overtime Hrs	407	548	217	125	67	39	-28	No. Card Holders			498	500	564	634	701				
Lost Credit Hrs	0	0	0	0	0	0	0	No. of Transactions			10,009	7,214	6,487	9,526	10,005				
Lost Comp Hrs	0	0	0	0	0	0	0	Value			\$ 4,839	\$ 4,753	\$ 4,080	\$ 6,458	\$ 6,991				
Other 500 Series	0	0	0	0	0	0	0	Travel											
Travel										All Dollar Values Shown in Thousands									
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001-2000)												
Civil Service (CS)	2	2	2	2	2	2	0	Intern'l Voucher No.		176	197	195	N/A	N/A	N/A				
Contractors	3	3	3	3	3	3	0	Intern'l Vouch Value		\$ 408	\$ 445	\$ 588	N/A	N/A	N/A				
Financial Support	0	0	0	0	0	0	0	Domestic Vouch No		7,316	7,641	7,214	7,180	7,065	6,720				
CS Student Hrs	0	0	0	0	0	0	0	Domestic Vouch Va		\$ 3,732	\$ 3,844	\$ 3,511	\$ 3,710	\$ 3,836	\$ 3,927				
Contr Student hrs	0	0	0	400	400	120	-280	PCS No.		12	24	89	N/A	N/A	N/A				
Overtime Hrs	100	130	268	20	66	78	12	PCS Value		\$ 65	\$ 48	\$ 118	N/A	N/A	N/A				
Lost Credit Hrs	0	0	0	0	0	0	0	Total Voucher No.		7,504	7,862	7,728	7,180	7,065	6,720				
Lost Comp Hrs	0	0	0	0	0	0	0	Total Voucher Value		\$ 4,205	\$ 4,337	\$ 4,217	\$ 3,710	\$ 3,836	\$ 3,927				
Other 500 Series	0	0	0	0	0	0	0	Intern'l Cycle Time*		13	3	N/A	N/A	N/A	N/A				
								Domestic Cycle*		10	6	4	4	5	4				
								PCS Cycle Time*		9	6	N/A	N/A	N/A	N/A				
								* No. of Workdays											
Pay, Leave								Pay, Leave											
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001-2000)												
Civil Service (CS)	3	3	2	2	2	2	0	Employees per Cler		763	724	998	1,012	1,002	991				
Contractors	1	1	0	0	0	0	0												
Financial Support	0	0	0	0	0	0	0												
CS Student Hrs	0	0	0	0	0	0	0												
Contr Student Hrs	0	0	0	0	0	0	0												
Overtime Hrs	45	54	0	39	24	0	-24												
Lost Credit Hrs	0	0	0	0	0	0	0												
Lost Comp Hrs	0	0	0	0	0	0	0												
Other 500 Series	0	0	0	0	0	0	0												
Totals																			
	96	97	98	99	00	01	Difference												
							(2001-2000)												
Civil Service (CS)	35	30	31	31	32	29	-3												
Contractors	24	23	25	25	24	27	3												
Financial Support	1	1	1	1	0	0	0												
CS Student Hrs	0	0	0	221	0	0	0												
Contr Student Hrs	0	0	0	1,280	880	120	-760												
Overtime Hrs	1821	1577	1353	632	487	351	-136												
Lost Credit Hrs	0	0	0	0	0	0	0												
Lost Comp Hrs	0	0	0	0	0	0	0												
Other 500 Series	0	0	0	0	0	0	0												
Vacancies	12	6	6	4	4	4	0												

NOTES:

1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.

2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.

3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.

4. All dollar values shown in thousands.

5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).

6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.

NOTES:

- No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.
- No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.
- "Difference" on "Staffing" side is 2001 number minus FY 2000 number.
- All dollar values shown in thousands.
- Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).
- Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.

NASA Financial Management Crosscutting Metrics Table

Langley Research Center Staffing								Langley Research Center Activities							
Financial Management								Fin Mgt IFMP Support							
	96	97	98	99	00	01	Difference (2001-2000)		99	00	01				
No. Civil Service Emp	41	42	33	33	33	34	1	Civil Servant (CS)		1	1	7			
No. Contractor Emp	4	4	4	4	4	10	6	Contractor (SSC)		5	5.0	5			
Gen Admin & Policy								Gen Admin & Policy							
	96	97	98	99	00	01	Difference (2001-2000)		96	97	98	99	00	01	
Civil Service (CS)	7	8	5	5	5	5	0	No. of Employees	S	N/S	S	N/S	S	N/S	S
Contractors	0	0	0	0	0	0	0	Operational Support	1	0	1	0	0	1	1
Financial Support	3	3	2	2	1	1	0	Voucher Exam & Pay	1	0	1	0	1	0	0.34
CS Student Hrs	0	0	0	0	0	0	0	Travel	1	0	1	0	1	0	0.33
Contr Student Hrs	0	0	0	0	0	0	0	Pay, Leave	0	0	0	0	0	0.33	0
Overtime Hrs	170	1	27	10	33	75	42	Systems Accounting	1	2	1	3	0	2	1
Lost Credit Hrs	0	0	0	0	0	0	0	Internal Control	0	0	0	0	0	0	0
Lost Comp Hrs	0	0	0	0	0	0	0	General Manager	1	3	1	3	1	2	1
Other 500 Series	7	6	5	0	0	0	0	Agency Rpts & Stat	0	0	0	0	0	0	0
Acc't Operations								Acc't Operations							
	96	97	98	99	00	01	Difference (2001-2000)	All Dollar Values Shown in Thousands							
Civil Service (CS)	15	15	13	15	17	17	0	Commitment No.	40,578	32,673	29,316	31,621	31,086	25,944	
Contractors	0	0	0	0	0	2	2	Commitment Value	\$673,000	\$ 742,502	\$ 705,256	\$ 654,508	\$ 618,793	\$ 666,377	
Financial Support	0	0	0	0	0	0	0	Obligations	24,252	25,299	16,972	28,734	28,323	27,555	
CS Student Hrs	2,040	800	800	800	1,040	4,250	3,210	Obligation Value	\$673,000	\$ 737,240	\$ 704,091	\$ 645,697	\$ 621,262	\$ 672,774	
Contr Student Hrs	0	0	0	0	0	800	800	Reimbursable No.	483	482	372	337	420	393	
Overtime Hrs	460	420	125	266	98	205	107	Reimbursable Value	\$189,000	\$ 192,000	\$ 21,937	\$ 11,600	\$ 15,567	\$ 15,450	
Lost Credit Hrs	0	0	0	0	0	0	0	Reimbursable Bill No	621	590	394	509	370	556	
Lost Comp Hrs	0	0	0	0	0	0	0	Reimbursable Bill Va	\$ 26,165	\$ 26,638	\$ 16,412	\$ 17,120	\$ 13,378	\$ 15,621	
Other 500 Series	0	0	0	0	0	0	0	NF 1018 No.	725	676	773	728	402	190	
Voucher Ex & Pay								Voucher Exam & Pay							
	96	97	98	99	00	01	Difference (2001-2000)	All Dollar Values Shown in Thousands							
Civil Service (CS)	7	7	7	6	6	7	1	Invoice No.	18,458	17,340	14,301	13,205	12,768	15,801	
Contractors	3	3	3	3	3	7	4	Payment No.	14,102	13,518	13,019	13,139	12,183	12,612	
Financial Support	0	0	0	0	0	0	0	Value	\$633,090	\$ 556,668	\$ 511,846	\$ 453,210	\$ 359,731	\$ 415,245	
CS Student Hrs	400	400	400	200	940	800	-140	Bankcards							
Contr Student Hrs	0	0	0	0	0	0	0		96	97	98	99	00	01	
Overtime Hrs	86	177	125	0	0	0	0	No. Card Holders	500	598	637	640	500	498	
Lost Credit Hrs	0	0	0	0	0	0	0	No. of Transactions	16,800	26,000	23,558	25,368	30,428	32,046	
Lost Comp Hrs	0	0	0	0	0	0	0	Value	\$ 7,676	\$ 10,137	\$ 11,177	\$ 11,323	\$ 12,549	\$ 12,520	
Other 500 Series	0	0	0	0	0	0	0	Travel							
Travel								All Dollar Values Shown in Thousands							
	96	97	98	99	00	01	Difference (2001-2000)		96	97	98	99	00	01	
Civil Service (CS)	2	2	1	1	1	1	0	See Note 6							
Contractors	1	1	1	1	1	1	0	Intern'l Voucher No.	199	167	253	N/A	N/A	N/A	
Financial Support	3	3	2	2	1	1	-1	Intern'l Vouch Value	\$ 465	\$ 448	\$ 603	N/A	N/A	N/A	
CS Student Hrs	3,916	2,664	2,371	2,444	2,280	1,157	-1,123	Domestic Vouch No.	6,826	7,037	7,545	7,456	8,114	7,812	
Contr Student Hrs	0	0	0	0	0	0	0	Domestic Vouch Val	\$ 3,278	\$ 3,603	\$ 3,458	\$ 3,577	\$ 4,204	\$ 4,262	
Overtime Hrs	20	97	115	5	139	600	461	PCS No.	90	142	91	N/A	N/A	N/A	
Lost Credit Hrs	0	0	0	0	0	0	0	PCS Value	\$ 244	\$ 239	\$ 288	N/A	N/A	N/A	
Lost Comp Hrs	0	0	0	0	0	0	0	Total Voucher No.	7,115	7,346	7,889	7,456	8,114	7,812	
Other 500 Series	0	0	0	0	0	0	0	Total Voucher Value	\$ 3,987	\$ 4,290	\$ 4,350	\$ 3,577	\$ 4,204	\$ 4,262	
Pay, Leave								Intern'l Cycle Time*	11	6	N/A	N/A	N/A	N/A	
	96	97	98	99	00	01	Difference (2001-2000)	Domestic Cycle*	6	10	6	9	13	11	
Civil Service (CS)	4	4	2	2	1	2	1	PCS Cycle Time*	13	18	N/A	N/A	N/A	N/A	
Contractors	0	0	0	0	0	0	0	* No. of Workdays							
Financial Support	0	0	0	0	0	0	0	Pay, Leave							
CS Student Hrs	520	0	0	0	0	0	0		96	97	98	99	00	01	
Contr Student Hrs	0	0	0	0	0	0	0	Employees per Clerk	661	632	1,200	1,226	2,444	1,225	
Overtime Hrs	124	62	115	54	20	28	8	NOTES:							
Lost Credit Hrs	0	0	0	0	0	0	0	1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.							
Lost Comp Hrs	0	0	0	0	0	0	0	2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.							
Other 500 Series	0	0	0	0	0	0	0	3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.							
Totals								4. All dollar values shown in thousands.							
	96	97	98	99	00	01	Difference (2001-2000)	5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).							
Civil Service (CS)	35	36	28	29	30	32	2	6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.							
Contractors	4	4	4	4	4	10	6	****LaRC still prepares the Foreign Travel Voucher for the traveler before it is sent to JSC to be certified requiring staff resources to be expended at the Center.****							
Financial Support	6	6	5	4	3	2	-1	(302 Int'l Vouchers, \$752K Value; 163 PCS Vouchers, \$150K Value)							
CS Student Hrs	6,876	3,864	3,571	3,444	4,260	6,207	1,947								
Contr Student Hrs	0	0	0	0	0	800	800								
Overtime Hrs	859	756	507	335	290	908	618								
Lost Credit Hrs	0	0	0	0	0	0	0								
Lost Comp Hrs	0	0	0	0	0	0	0								
Other 500 Series	7	6	5	1	1	0	-1								
Vacancies	11	10	19	3	3	3	0								

NASA Financial Management Crosscutting Metrics Table

Goddard Space Flight Center Regional Finance Office Staffing								Goddard Space Flight Center Regional Finance Office Activities													
Financial Management								Fin Mgt IFMP Support													
969798990001Difference (2001-2000)								990001 FTE/WYEFTE/WYEFTE/WYE													
No. Civil Service Emp								Civil Servant (CS)													
No. Contractor Emp.								Contractor (SSC)													
Gen Admin & Policy								Gen Admin & Policy													
969798990001Difference (2001-2000)								969798990001 S*N/SSN/SSN/SSN/SSS/N/SSN/SS													
Civil Service (CS)								No. of Employees													
Contractors								Operational Support													
Financial Support								Voucher Exam & Pay													
CS Student Hrs								Travel													
Contr Student Hrs								Pay, Leave													
Overtime Hrs								Systems Accounting													
Lost Credit Hrs								Internal Control													
Lost Comp Hrs								General Management													
Other 500 Series								Agency Rpts & Stat													
								S = Supervisory, NS = Non Supervisory													
Acc't Operations								Acc't Operations													
969798990001Difference (2001-2000)								All Dollar Values Shown in Thousands 969798990001													
Civil Service (CS)								Commitment No.													
Contractors								Commitment Value													
Financial Support								Obligations													
CS Student Hrs								Obligation Value													
Contr Student Hrs								Reimbursable No.													
Overtime Hrs								Reimbursable Value													
Lost Credit Hrs								Reimbursable Bill No.													
Lost Comp Hrs								Reimbursable Bill Val													
Other 500 Series								NF 1018 No.													
								NF 1018 Value													
Voucher Ex & Pay								Voucher Exam & Pay													
969798990001Difference (2001-2000)								All Dollar Values Shown in Thousands 969798990001													
Civil Service (CS)								Invoice No.													
Contractors								Payment No.													
Financial Support								Value													
CS Student Hrs																					
Contr Student Hrs								Bankcards													
Overtime Hrs								969798990001													
Lost Credit Hrs								No. Card Holders													
Lost Comp Hrs								No. of Transactions													
Other 500 Series								Value													
Travel								Travel													
969798990001Difference (2001-2000)								All Dollar Values Shown in Thousands 969798990001													
Civil Service (CS)								Intern'l Voucher No.													
Contractors								Intern'l Vouch Value													
Financial Support								Domestic Vouch No.													
CS Student Hrs								Domestic Vouch Value													
Contr Student hrs								PCS No.													
Overtime Hrs								PCS Value													
Lost Credit Hrs								Total Voucher No.													
Lost Comp Hrs								Total Voucher Value													
Other 500 Series								Intern'l Cycle Time*													
								Domestic Cycle*													
								PCS Cycle Time*													
								* No. of Workdays													
Pay, Leave								Pay, Leave													
969798990001Difference (2001-2000)								969798990001													
Civil Service (CS)								Employees per Clerk													
Contractors																					
Financial Support																					
CS Student Hrs																					
Contr Student Hrs																					
Overtime Hrs																					
Lost Credit Hrs																					
Lost Comp Hrs																					
Other 500 Series																					
Totals																					
969798990001Difference (2001-2000)								* Customer service for Headquarters is provided by MSFC civil servants.													
Civil Service (CS)																					
Contractors																					
Financial Support																					
CS Student Hrs																					
Contr Student Hrs																					
Overtime Hrs																					
Lost Credit Hrs																					
Lost Comp Hrs																					
Other 500 Series																					
Vacancies																					
NOTES:																					
1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																					
2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																					
3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.																					
4. All dollar values shown in thousands.																					
5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).																					
6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.																					

NASA Financial Management Crosscutting Metrics Table

Headquarters Code BF Staffing										Headquarters Code BF Activities									
Financial Management										Fin Mgt IFMP Support									
	96	97	98	99	00	01	Difference				99	00	01						
							(2000-1999)				FTE/WYE								
No. Civil Service Em	26	24	25	24	24	26	2			Civil Servant (CS)	5	5	6						
No. Contractor Emp.	0	0	0	0	0	0	0			Contractor (SSC)	0	0	0						
Gen Admin & Policy										Gen Admin & Policy									
	96	97	98	99	00	01	Difference				96	97	98	99	00	01			
							(2000-1999)				S	N/S	S	N/S	S	N/S			
Civil Service (CS)	24	23	24	23	23	25	2			No. of Employees									
Contractors							0			Operational Support	0	0	0	0	0	0			
Financial Support	2	1	1	1	1	1	0			Voucher Exam & Pay	0	0	0	0	0	0			
CS Student Hrs							0			Travel	0	0	0	0	0	0			
Contr Student Hrs							0			Pay, Leave	0	0	0	0	0	0			
Overtime Hrs							0			Systems Accounting	0	5	0	5	0	5			
Lost Credit Hrs							0			Internal Control	0	0	0	0	0	0			
Lost Comp Hrs							0			General Management	2	11	2	10	2	9			
Other 500 Series							0			Agency Rpts & Stat	1	7	1	6	1	7			
										S = Supervisory, NS = Non Supervisory									
Acc't Operations										Acc't Operations									
	96	97	98	99	00	01	Difference				All Dollar Values Shown in Thousands								
							(2000-1999)				96	97	98	99	00	01			
Civil Service (CS)							0.0			Commitment No.									
Contractors							0			Commitment Value									
Financial Support							0			Obligations									
CS Student Hrs							0			Obligation Value									
Contr Student Hrs							0			Reimbursable No.									
Overtime Hrs							0			Reimbursable Value									
Lost Credit Hrs							0			Reimbursable Bill No.									
Lost Comp Hrs							0			Reimbursable Bill Value									
Other 500 Series							0			NF 1018 No.									
										NF 1018 Value									
Voucher Ex & Pay										Voucher Exam & Pay									
	96	97	98	99	00	01	Difference				All Dollar Values Shown in Thousands								
							(2000-1999)				96	97	98	99	00	01			
Civil Service (CS)							0			Invoice No.									
Contractors							0			Payment No.									
Financial Support							0			Value									
CS Student Hrs							0			Bankcards									
Contr Student Hrs							0				96	97	98	99	00	01			
Overtime Hrs							0			No. Card Holders									
Lost Credit Hrs							0			No. of Transactions									
Lost Comp Hrs							0			Value									
Other 500 Series							0												
Travel										Travel									
	96	97	98	99	00	01	Difference				All Dollar Values Shown in Thousands								
							(2000-1999)				96	97	98	99	00	01			
Civil Service (CS)							0.0			Intern'l Voucher No.									
Contractors							0			Intern'l Vouch Value									
Financial Support							0			Domestic Vouch No.									
CS Student Hrs							0			Domestic Vouch Value									
Contr Student hrs							0			PCS No.									
Overtime Hrs							0			PCS Value									
Lost Credit Hrs							0			Total Voucher No.									
Lost Comp Hrs							0			Total Voucher Value									
Other 500 Series							0			Intern'l Cycle Time*									
										Domestic Cycle*									
										PCS Cycle Time*									
										* No. Workdays									
Pay, Leave										Pay, Leave									
	96	97	98	99	00	01	Difference				96	97	98	99	00	01			
							(2000-1999)												
Civil Service (CS)							0			Employees per Clerk									
Contractors							0												
Financial Support							0												
CS Student Hrs							0												
Contr Student Hrs							0												
Overtime Hrs							0												
Lost Credit Hrs							0												
Lost Comp Hrs							0												
Other 500 Series							0												
Totals										Totals									
	96	97	98	99	00	01	Difference												
							(2000-1999)												
Civil Service (CS)	24	23	24	23	23	25	2												
Contractors	0	0	0	0	0	0	0												
Financial Support	2	1	1	1	1	1	0												
CS Student Hrs	0	0	0	0	0	0	0												
Contr Student Hrs	0	0	0	0	0	0	0												
Overtime Hrs	0	0	0	0	0	0	0												
Lost Credit Hrs	0	0	0	0	0	0	0												
Lost Comp Hrs	0	0	0	0	0	0	0												
Other 500 Series	0	0	0	0	0	0	0												
Vacancies	0	0	0	1	1	1	0												
NOTES:																			
1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																			
2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																			
3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.																			
4. All dollar values shown in thousands.																			
5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).																			
6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.																			

NASA Financial Management Crosscutting Metrics Table

Code M Centers Staffing								Code M Centers Activities									
Financial Management							Difference (2001- 2000)	Fin Mgt IFMP Support			99	00	01				
96	97	98	99	00	01	FTE/WYE		FTE/WYE	FTE/WYE								
No. Civil Service Em	180	186	198	197	190	182		-8									
No. Contractor Emp.	15	16	21	41	37	41		4									
Gen Admin & Policy								Gen Admin & Policy									
	96	97	98	99	00	01	Difference (2001- 2000)	96	97	98	99	00	01				
								S*	N/S	S	N/S	S	N/S	S	N/S	S	N/S
Civil Service (CS)	36	41	43	48	46	49	3	No. of Employees									
Contractors	1	1	1	1	1	1	0	Operational Support	8.0	2.0	7.0	3.0	6.5	3.0	6.5	3.0	
Financial Support	8	9	8	9	6	5	-1	Voucher Exam & Pay	1.0	0.0	0.5	0.0	1.3	0.0	0.2	0.0	
CS Student Hrs	0	0	0	0	0	520	520	Travel	1.5	0.0	1.3	0.0	0.9	0.0	1.2	0.0	
Contr Student Hrs	2,500	0	0	521	441	520	79	Pay, Leave	1.5	0.0	2.3	0.0	2.1	0.0	1.9	0.0	
Overtime Hrs	536	402	1,092	2,546	1,535	414	-1,121	Systems Accounting	1.0	12.0	1.0	15.0	1.0	23.0	1.0	24.0	
Lost Credit Hrs	0	30	15	20	14	17	3	Internal Control	0.0	1.0	0.0	0.0	0.0	0.2	0.0	2.0	
Lost Comp Hrs	1	124	199	592	166	153	-13	General Managemen	6.0	9.0	5.0	9.0	5.0	8.0	5.0	4.0	
Other 500 Series	7	6	4	4	4	5	1	Agency Rpts & Stat	0.0	0.0	1.0	0.0	0.3	0.0	0.1	0.0	
								S = Supervisory, NS = Non Supervisory									
Acc't Operations								Acc't Operations									
	96	97	98	99	00	01	Difference (2001- 2000)	All Dollar Values Shown in Thousands									
								96	97	98	99	00	01				
Civil Service (CS)	81	77	77	69	67	63	-4	Commitment No.	139,293	155,248	141,174	234,446	230,505	219,943			
Contractors	4	5	6	14	12	13	1	Commitment Value	\$ 7,705,641	\$ 8,020,967	\$ 7,642,946	\$ 8,141,519	\$ 7,994,975	\$ 7,912,933			
Financial Support	2	2	2	3	5	5	0	Obligations	118,819	128,959	115,609	198,698	188,328	179,667			
CS Student Hrs	2,042	2,475	4,580	1,719	1,615	3,260	1,645	Obligation Value	\$ 7,330,866	\$ 7,612,801	\$ 7,299,903	\$ 7,668,038	\$ 7,541,614	\$ 7,437,630			
Contr Student Hrs	0	0	1,410	1,820	1,820	520	-1,300	Reimbursable No.	1,061	956	1,166	1,192	1,275	1,317			
Overtime Hrs	799	1,724	734	1,048	843	431	-412	Reimbursable Value	\$ 83,849	\$ 90,225	\$ 87,221	\$ 281,907	\$ 279,860	\$ 300,355			
Lost Credit Hrs	15	8	26	18	10	1	-9	Reimbursable Bill No.	3,286	3,350	3,636	3,724	2,927	3,271			
Lost Comp Hrs	133	85	67	127	43	106	63	Reimbursable Bill Val	\$ 134,600	\$ 95,486	\$ 75,908	\$ 278,564	\$ 257,680	\$ 265,528			
Other 500 Series	0	0	0	0	0	0	0	NF 1018 No.	422	423	354	342	315	315			
								NF 1018 Value	\$14,936,626	\$15,602,970	\$15,264,791	#####	\$15,808,195	\$ 16,894,845			
Voucher Ex & Pay								Voucher Exam & Pay									
	96	97	98	99	00	01	Difference (2001- 2000)	All Dollar Values Shown in Thousands									
								96	97	98	99	00	01				
Civil Service (CS)	22	22	22	22	23	21	-2	Invoice No.	63,859	65,711	59,818	50,379	58,017	61,080			
Contractors	0	0	2	10	10	11	1	Payment No.	94,261	95,159	81,528	75,897	84,368	83,318			
Financial Support	0	0	0	0	0	0	0	Value	\$ 7,171,303	\$ 7,614,572	\$ 7,234,173	\$ 7,296,638	\$ 7,373,829	\$ 7,703,461			
CS Student Hrs	464	160	1,022	0	1,600	1,600		Bankcards									
Contr Student Hrs	0	0	1,400	2,210	2,210	1,560	-650		96	97	98	99	00	01			
Overtime Hrs	829	1,643	2,346	1,504	893	635	-258	No. Card Holders			735	896	973	977			
Lost Credit Hrs	1	11	27	8	2	0	-2	No. of Transactions			15,500	14,366	19,613	24,962			
Lost Comp Hrs	10	64	262	69	27	8	-19	Value			\$ 15,749	\$ 13,464	\$ 17,229	\$ 22,705			
Other 500 Series	0	0	0	0	0	0	0										
Travel								Travel									
	96	97	98	99	00	01	Difference (2001- 2000)	All Dollar Values Shown in Thousands									
								96	97	98	99	00	01				
Civil Service (CS)	15	13	20	21	20	19	-1	See Note 6									
Contractors	5	5	6	8	8	10	2	Intern'l Voucher No.	1,217	1,141	1,278	N/A	N/A	N/A			
Financial Support	0	0	0	0	0	0	0	Intern'l Vouch Value	\$ 4,414	\$ 4,010	\$ 4,019	N/A	N/A	N/A			
CS Student Hrs	388	0	0	0	0	0	0	Domestic Vouch No.	20,305	22,461	22,121	24,140	24,479	23,544			
Contr Student hrs	0	0	0	1,040	1,040	520	-520	Domestic Vouch Valu	\$ 12,927	\$ 13,895	\$ 14,102	\$ 15,489	\$ 15,833	\$ 14,881			
Overtime Hrs	568	566	33	1,216	188	142	-46	PCS No.	432	686	593	N/A	N/A	N/A			
Lost Credit Hrs	0	2	4	2	7	2	-5	PCS Value	\$ 933	\$ 1,854	\$ 1,999	N/A	N/A	N/A			
Lost Comp Hrs	16	22	0	0	0	32	32	Total Voucher No.	21,954	24,288	23,769	29,607	28,707	28,559			
Other 500 Series	0	0	0	0	0	0	0	Total Voucher Value	\$ 18,275	\$ 19,759	\$ 18,990	\$ 23,168	\$ 25,813	\$ 25,458			
								Intern'l Cycle Time*	40	45	N/A	N/A	N/A	N/A			
								Domestic Cycle*	6	6	5	4	3	4			
								PCS Cycle Time*	57	71	N/A	N/A	N/A	N/A			
								* No. of Workdays									
Pay, Leave								Pay, Leave									
	96	97	98	99	00	01	Difference (2001- 2000)	96	97	98	99	00	01				
								1,881 <td>2,894</td> <td>3,185</td> <td>3,075</td> <td>3,060</td> <td>3,305</td> <td></td> <td></td>	2,894	3,185	3,075	3,060	3,305				
Civil Service (CS)	16	22	25	25	22	19	-3	Avg. Employees /Cler	470	724	796	770	765	826			
Contractors	5	6	6	8	6	6	0	* Customer service for Headquarters is provided by MSFC civil servants.									
Financial Support	0	0	1	0	1	1	0	NOTES:									
CS Student Hrs	388	0	0	0	0	0	0	1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.									
Contr Student Hrs	0	0	0	0	0	0	0	2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.									
Overtime Hrs	1,532	2,449	3,478	1,940	2,337	1,965	-372	3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.									
Lost Credit Hrs	2	8	0	1	0	0	0	4. All dollar values shown in thousands.									
Lost Comp Hrs	18	58	52	24	0	0	0	5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).									
Other 500 Series	0	0	0	0	0	0	0	6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.									
Totals								96	97	98	99	00	01	Difference (2001- 2000)			
Civil Service (CS)	170	175	187	185	178	171	-7										
Contractors	15	16	21	41	37	41	4										
Financial Support	10	11	11	12	12	11	-1										
CS Student Hrs	5,782	2,635	5,602	2,240	2,056	5,380	3,324										
Contr Student Hrs	2,500	0	2,810	5,591	5,511	3,120	-2,391										
Overtime Hrs	4,263	6,782	7,682	8,254	5,796	3,587	-2,209										
Lost Credit Hrs	18	58	71	49	33	20	-13										
Lost Comp Hrs	178	351	580	812	236	299	63										
Other 500 Series	7	6	4	4	4	5	1										
Vacancies	0	0	0	0	0	0	0										

NASA Financial Management Crosscutting Metrics Table

Code M Centers Staffing								Code M Centers Activities									
Financial Management							Difference (2001- 2000)	Fin Mgt IFMP Support			99	00	01				
96	97	98	99	00	01	FTE/WYE		FTE/WYE	FTE/WYE								
No. Civil Service Em	180	186	198	197	190	182		-8									
No. Contractor Emp.	15	16	21	41	37	41		4									
Gen Admin & Policy								Gen Admin & Policy									
	96	97	98	99	00	01	Difference (2001- 2000)	96	97	98	99	00	01				
								S*	N/S	S	N/S	S	N/S	S	N/S		
Civil Service (CS)	36	41	43	48	46	49	3	No. of Employees									
Contractors	1	1	1	1	1	1	0	Operational Support	8.0	2.0	7.0	3.0	6.5	3.0			
Financial Support	8	9	8	9	6	5	-1	Voucher Exam & Pay	1.0	0.0	0.5	0.0	1.3	0.0			
CS Student Hrs	0	0	0	0	0	520	520	Travel	1.5	0.0	1.3	0.0	0.9	0.0			
Contr Student Hrs	2,500	0	0	521	441	520	79	Pay, Leave	1.5	0.0	2.3	0.0	2.1	0.0			
Overtime Hrs	536	402	1,092	2,546	1,535	414	-1,121	Systems Accounting	1.0	12.0	1.0	15.0	1.0	23.0			
Lost Credit Hrs	0	30	15	20	14	17	3	Internal Control	0.0	1.0	0.0	0.0	0.0	0.2			
Lost Comp Hrs	1	124	199	592	166	153	-13	General Managemen	6.0	9.0	5.0	9.0	5.0	4.0			
Other 500 Series	7	6	4	4	4	5	1	Agency Rpts & Stat	0.0	0.0	1.0	0.0	0.3	0.0			
								S = Supervisory, NS = Non Supervisory									
Acc't Operations								Acc't Operations									
	96	97	98	99	00	01	Difference (2001- 2000)	All Dollar Values Shown in Thousands									
								96	97	98	99	00	01				
Civil Service (CS)	81	77	77	69	67	63	-4	Commitment No.	139,293	155,248	141,174	234,446	230,505	219,943			
Contractors	4	5	6	14	12	13	1	Commitment Value	\$ 7,705,641	\$ 8,020,967	\$ 7,642,946	\$ 8,141,519	\$ 7,994,975	\$ 7,912,933			
Financial Support	2	2	2	3	5	5	0	Obligations	118,819	128,959	115,609	198,698	188,328	179,667			
CS Student Hrs	2,042	2,475	4,580	1,719	1,615	3,260	1,645	Obligation Value	\$ 7,330,866	\$ 7,612,801	\$ 7,299,903	\$ 7,668,038	\$ 7,541,614	\$ 7,437,630			
Contr Student Hrs	0	0	1,410	1,820	1,820	520	-1,300	Reimbursable No.	1,061	956	1,166	1,192	1,275	1,317			
Overtime Hrs	799	1,724	734	1,048	843	431	-412	Reimbursable Value	\$ 83,849	\$ 90,225	\$ 87,221	\$ 281,907	\$ 279,860	\$ 300,355			
Lost Credit Hrs	15	8	26	18	10	1	-9	Reimbursable Bill No.	3,286	3,350	3,636	3,724	2,927	3,271			
Lost Comp Hrs	133	85	67	127	43	106	63	Reimbursable Bill Val	\$ 134,600	\$ 95,486	\$ 75,908	\$ 278,564	\$ 257,680	\$ 265,528			
Other 500 Series	0	0	0	0	0	0	0	NF 1018 No.	422	423	354	342	315	315			
								NF 1018 Value	\$14,936,626	\$15,602,970	\$15,264,791	#####	\$15,808,195	\$ 16,894,845			
Voucher Ex & Pay								Voucher Exam & Pay									
	96	97	98	99	00	01	Difference (2001- 2000)	All Dollar Values Shown in Thousands									
								96	97	98	99	00	01				
Civil Service (CS)	22	22	22	22	23	21	-2	Invoice No.	63,859	65,711	59,818	50,379	58,017	61,080			
Contractors	0	0	2	10	10	11	1	Payment No.	94,261	95,159	81,528	75,897	84,368	83,318			
Financial Support	0	0	0	0	0	0	0	Value	\$ 7,171,303	\$ 7,614,572	\$ 7,234,173	\$ 7,296,638	\$ 7,373,829	\$ 7,703,461			
Bankcards																	
	96	97	98	99	00	01		96	97	98	99	00	01				
No. Card Holders										735	896	973	977				
No. of Transactions										15,500	14,366	19,613	24,962				
Value										\$ 15,749	\$ 13,464	\$ 17,229	\$ 22,705				
Travel								Travel									
	96	97	98	99	00	01	Difference (2001- 2000)	All Dollar Values Shown in Thousands									
								96	97	98	99	00	01				
Civil Service (CS)	15	13	20	21	20	19	-1	See Note 6									
Contractors	5	5	6	8	8	10	2	Intern'l Voucher No.	1,217	1,141	1,278	N/A	N/A	N/A			
Financial Support	0	0	0	0	0	0	0	Intern'l Vouch Value	\$ 4,414	\$ 4,010	\$ 4,019	N/A	N/A	N/A			
CS Student Hrs	388	0	0	0	0	0	0	Domestic Vouch No.	20,305	22,461	22,121	24,140	24,479	23,544			
Contr Student hrs	0	0	0	1,040	1,040	520	-520	Domestic Vouch Valu	\$ 12,927	\$ 13,895	\$ 14,102	\$ 15,489	\$ 15,833	\$ 14,881			
Overtime Hrs	568	566	33	1,216	188	142	-46	PCS No.	432	686	593	N/A	N/A	N/A			
Lost Credit Hrs	0	2	4	2	7	2	-5	PCS Value	\$ 933	\$ 1,854	\$ 1,999	N/A	N/A	N/A			
Lost Comp Hrs	16	22	0	0	0	32	32	Total Voucher No.	21,954	24,288	23,769	29,607	28,707	28,559			
Other 500 Series	0	0	0	0	0	0	0	Total Voucher Value	\$ 18,275	\$ 19,759	\$ 18,990	\$ 23,168	\$ 25,813	\$ 25,458			
								Intern'l Cycle Time*	40	45	N/A	N/A	N/A	N/A			
								Domestic Cycle*	6	6	5	4	3	4			
								PCS Cycle Time*	57	71	N/A	N/A	N/A	N/A			
								* No. of Workdays									
Pay, Leave								Pay, Leave									
	96	97	98	99	00	01	Difference (2001- 2000)	96	97	98	99	00	01				
								1,881 <td>2,894</td> <td>3,185</td> <td>3,075</td> <td>3,060</td> <td>3,305</td> <td></td>	2,894	3,185	3,075	3,060	3,305				
Civil Service (CS)	16	22	25	25	22	19	-3	Avg. Employees /Cler	470	724	796	770	765	826			
Contractors	5	6	6	8	6	6	0	* Customer service for Headquarters is provided by MSFC civil servants.									
Financial Support	0	0	1	0	1	1	0	NOTES:									
CS Student Hrs	388	0	0	0	0	0	0	1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.									
Contr Student Hrs	0	0	0	0	0	0	0	2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.									
Overtime Hrs	1,532	2,449	3,478	1,940	2,337	1,965	-372	3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.									
Lost Credit Hrs	2	8	0	1	0	0	0	4. All dollar values shown in thousands.									
Lost Comp Hrs	18	58	52	24	0	0	0	5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).									
Other 500 Series	0	0	0	0	0	0	0	6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.									
Totals								96	97	98	99	00	01	Difference (2001- 2000)			
Civil Service (CS)	170	175	187	185	178	171	-7										
Contractors	15	16	21	41	37	41	4										
Financial Support	10	11	11	12	12	11	-1										
CS Student Hrs	5,782	2,635	5,602	2,240	2,056	5,380	3,324										
Contr Student Hrs	2,500	0	2,810	5,591	5,511	3,120	-2,391										
Overtime Hrs	4,263	6,782	7,682	8,254	5,796	3,587	-2,209										
Lost Credit Hrs	18	58	71	49	33	20	-13										
Lost Comp Hrs	178	351	580	812	236	299	63										
Other 500 Series	7	6	4	4	4	5	1										
Vacancies	0	0	0	0	0	0	0										

NASA Financial Management Crosscutting Metrics Table

Johnson Space Center Staffing								Johnson Space Center Activities													
Financial Management							Difference	Fin Mgt IFMP Support													
	96	97	98	99	00	01	(2001- 2000)	99		00		01									
								FTE/WYE		FTE/WYE		FTE/WYE									
No. Civil Service Emp	58	54	51	54	54	55	1	3		3		4									
No. Contractor Emp	12	10	14	18	18	20	2	4.8		4.8		4.8									
Gen Admin & Policy								Gen Admin & Policy													
	96	97	98	99	00	01	Difference	96		97		98		99		00		01			
							(2001- 2000)	S	N/S	S	N/S	S	N/S	S	N/S	S	N/S	S	N/S		
Civil Service (CS)	10	10	8	9	8	9	1														
Contractors	1	1	1	1	1	1	0														
Financial Support	3	3	2	2	2	2	0														
CS Student Hrs	0	0	0	0	0	520	520														
Contr Student Hrs	2,500	0	0	80	0	520	520														
Overtime Hrs	0	0	11	0	0	0	0														
Lost Credit Hrs	0	0	15	14	13	17	4														
Lost Comp Hrs	0	48	0	0	0	0	0														
Other 500 Series	0	0	0	0	0	0	0														
							S = Supervisory, NS = Non Supervisory														
Acc't Operations								Acc't Operations													
	96	97	98	99	00	01	Difference	All Dollar Values Shown in Thousands													
							(2001- 2000)	96	97	98	99	00	01								
Civil Service (CS)	27	23	21	20	22	23	1	59,000		62,500		56,658		151,553		138,824		132,616			
Contractors	1	1	1	1	1	1	0	\$ 3,400,000		\$ 4,180,000		\$ 4,022,796		\$ 3,748,622		\$ 4,040,110		\$ 3,883,956			
Financial Support	0	0	0	1	1	1	0	59,000		62,500		55,718		138,495		121,887		117,967			
CS Student Hrs	0	0	1,000	96	680	1,040	360	\$ 3,400,000		\$ 4,180,000		\$ 4,034,377		\$ 3,753,584		\$ 4,039,823		\$ 3,874,656			
Contr Student Hrs	0	0	1,410	1,040	1,040	520	-520	622		619		721		724		689		490			
Overtime Hrs	5	5	186	447	323	80	-243	\$ 14,623		\$ 20,769		\$ 17,879		\$ 45,990		\$ 67,298		\$ 73,104			
Lost Credit Hrs	15	8	25	18	10	1	-9	924		893		771		776		711		349			
Lost Comp Hrs	61	34	17	115	27	106	79	\$ 22,272		\$ 22,951		\$ 14,088		\$ 45,656		\$ 52,529		\$ 34,284			
Other 500 Series	0	0	0	0	0	0	0	192		206		164		148		107		118			
								\$ 3,416,000		\$ 9,516,000		\$ 10,175,730		#####		#####		#####			
Voucher Ex & Pay								Voucher Exam & Pay													
	96	97	98	99	00	01	Difference	All Dollar Values Shown in Thousands													
							(2001- 2000)	96	97	98	99	00	01								
Civil Service (CS)	9	9	7	7	7	7	0	28,433		27,447		25,666		24,351		26,048		27,974			
Contractors	0	0	2	4	4	5	1	28,433		27,379		25,666		24,351		26,048		27,974			
Financial Support	0	0	0	0	0	0	0	\$ 3,270,101		\$ 4,145,199		\$ 3,989,797		\$ 3,956,352		\$ 4,001,419		\$ 4,247,789			
CS Student Hrs	0	0	0	0	0	0	0														
Contr Student Hrs	0	0	1,400	1,040	1,040	1,560	520														
Overtime Hrs	286	880	810	432	178	107	-71														
Lost Credit Hrs	1	11	27	8	2	0	-2														
Lost Comp Hrs	10	64	5	5	27	8	-19														
Other 500 Series	0	0	0	0	0	0	0														
Travel								Travel													
	96	97	98	99	00	01	Difference	All Dollar Values Shown in Thousands													
							(2001- 2000)	96	97	98	99	00	01								
(see NOTES)														See Note 6							
*Civil Service	6	5	9	11	10	10	0	1,011		902		974		4,035		4,228		3,930			
*Contractors	5	5	6	8	8	9	1	\$ 3,957		\$ 3,480		\$ 3,183		\$ 6,181		\$ 9,980		\$ 8,576			
Financial Support		0	0	0	0	0	0	8,897		8,723		9,049		9,813		9,673		8,535			
CS Student Hrs		0	0	0	0	0	0	\$ 4,553		\$ 5,131		\$ 5,232		\$ 5,740		\$ 5,351		\$ 3,663			
Contr Student hrs		0	0	1,040	1,040	520	-520	260		310		417		1,432		1,397		1,085			
Overtime Hrs	74	129	15	1,192	102	67	-35	\$ 777		\$ 894		\$ 992		\$ 1,498		\$ 1,991		\$ 2,001			
Lost Credit Hrs	0	2	4	2	7	2	-5	10,168		9,935		10,440		15,280		13,901		13,550			
Lost Comp Hrs	16	22	0	0	0	32	32	\$ 9,287		\$ 9,505		\$ 9,407		\$ 13,419		\$ 15,331		\$ 14,240			
Other 500 Series		0	0	0	0	0	0	Intern'l Cycle Time*		6		N/A		6		5		5			
								Domestic Cycle*		5		5		5		4		5			
								* No. of Workdays		21		N/A		7		10**		8			
Pay, Leave								Pay, Leave													
	96	97	98	99	00	01	Difference	All Dollar Values Shown in Thousands													
							(2001- 2000)	96	97	98	99	00	01								
Civil Service (CS)	3	4	4	4	4	3	-1	710		1,121		1,075		1,030		1,038		1,043			
Contractors	5	4	4	4	4	4	0	(5 clerks)		(3 clerks)		(3 clerks)		(3 clerks)		(3 clerks)		(3 clerks)			
Financial Support	0	0	0	0	0	0	0														
CS Student Hrs	0	0	0	0	0	0	0														
Contr Student Hrs	0	0	0	0	0	0	0														
Overtime Hrs	49	80	43	92	9	0	-9														
Lost Credit Hrs	2	8	0	1	0	0	0														
Lost Comp Hrs	18	52	0	0	0	0	0														
Other 500 Series	0	0	0	0	0	0	0														
Totals	96	97	98	99	00	01	Difference														
							(2001- 2000)														
Civil Service (CS)	55	51	49	51	51	52	1														
Contractors	12	10	14	18	18	20	2														
Financial Support	3	3	2	3	3	3	0														
CS Student Hrs	0	0	0	0	680	1,560	880														
Contr Student Hrs	2,500	0	2,810	3,200	3,120	3,120	0														
Overtime Hrs	414	1,093	1,064	2,163	612	254	-358														
Lost Credit Hrs	18	28	70	43	32	20	-12														
Lost Comp Hrs	105	218	22	120	54	146	92														
Other 500 Series	0	0	0	0	0	0	0														
Vacancies	0	1	0	0	0	0	0														

NASA Financial Management Crosscutting Metrics Table

Kennedy Space Center Staffing								Kennedy Space Center Activities																																						
Financial Management								Fin Mgt IFMP Support																																						
								99				00				01																														
								FTE/WYE				FTE/WYE				FTE/WYE																														
No. Civil Service Em								38	38	50	46	45	40	-5	Civil Servant (CS)								8.3	4.0	2.0																					
No. Contractor Emp.								0	0	0	0	0	0	0	Contractor (SSC)								1.5	0.0	0.0																					
Gen Admin & Policy								Gen Admin & Policy																																						
								96				97				98				99				00				01																		
								S		N/S		S		N/S		S		N/S		S		N/S		S		N/S																				
Civil Service (CS)								7	9	9	9	8	9	1	No. of Employees																															
Contractors								0	0	0	0	0	0	0	Operational Support								3	0	1.5	0	1.5	0	1.5	0	1.5	0														
Financial Support								1	1	1	1	1	1	1	Voucher Exam & Pay								0	0	0	0	0	0	0	0	0	0														
CS Student Hrs								0	0	0	0	0	0	0	Travel								0.5	0	0.25	0	0.25	0	0.25	0	0.25	0														
Contr Student Hrs								0	0	0	0	0	0	0	Pay, Leave								0.5	0	0.25	0	0.25	0	0.25	0	0.25	0														
Overtime Hrs								215	87	557	1,462	335	125	-210	Systems Accounting								0	1	0	0	0	5	0	5	0	2	0	3												
Lost Credit Hrs								0	0	0	0	0	0	0	Internal Control								0	0	0	0	0	0	0	0	2	0	2													
Lost Comp Hrs								0	0	0	0	0	0	0	General Management								1	2	1	2	1	2	1	2	1	2	1	2												
Other 500 Series								1	1	0	0	0	0	0	Agency Rpts & Stat								0	0	0	0	0	0	0	0	0	0														
								S = Supervisory, NS = Non Supervisory																																						
Acc't Operations								Acc't Operations																																						
								All Dollar Values Shown in Thousands																																						
								96				97				98				99				00				01																		
Civil Service (CS)								15	15	22	18	17	14	-3	Commitment No.								5,994	6,148	5,699	7,119	7,474	6,504																		
Contractors								0	0	0	0	0	0	0	Commitment Value								\$1,623,428	\$1,030,622	\$970,607	\$1,724,966	\$1,433,705	\$1,516,325																		
Financial Support								2	2	2	2	2	2	0	Obligations								11,686	10,167	7,092	7,917	8,085	6,819																		
CS Student Hrs								1,162	795	644	372	0	0	0	Obligation Value								\$1,254,870	\$605,736	\$609,114	\$1,269,833	\$1,011,306	\$1,060,743																		
Contr Student Hrs								0	0	0	0	0	0	0	Reimbursable No.								42	41	46	49	65	57																		
Overtime Hrs								154	352	68	98	137	20	-117	Reimbursable Value								\$16,047	\$14,716	\$16,200	\$137,626	\$142,882	\$162,605																		
Lost Credit Hrs								0	0	0	0	0	0	0	Reimbursable Bill No.								613	768	777	421	393	382																		
Lost Comp Hrs								0	0	0	0	0	0	0	Reimbursable Bill Val								\$17,966	\$22,306	\$19,991	\$133,737	\$129,399	\$163,288																		
Other 500 Series								0	0	0	0	0	0	0	NF 1018 No.								21	14	11	14	14	16																		
																NF 1018 Value								\$7,005,318	\$822,476	\$544,021	\$617,733	\$653,993	\$643,984																	
Voucher Ex & Pay								Voucher Exam & Pay																																						
								All Dollar Values Shown in Thousands																																						
								96				97				98				99				00				01																		
Civil Service (CS)								5	5	6	7	8	6	-2	Invoice No.								11,577	10,886	8,065	7,744	8,027	7,580																		
Contractors								0	0	0	0	0	0	0	Payment No.								10,535	9,906	7,332	7,379	7,645	7,195																		
Financial Support								0	0	0	0	0	0	0	Value								\$1,201,257	\$609,389	\$441,834	\$811,109	\$876,627	\$908,459																		
CS Student Hrs								464	0	0	0	0	0	0	Bankcards																															
Contr Student Hrs								0	0	0	0	0	0	0									96				97				98				99				00				01			
Overtime Hrs								282	287	118	77	30	37	7	No. Card Holders										125	159	142	163	157																	
Lost Credit Hrs								0	0	0	0	0	0	0	No. of Transactions										2,523	3,021	3,339	3,529	3,695																	
Lost Comp Hrs								0	0	0	0	0	0	0	Value										\$4,326	\$5,162	\$4,079	\$5,256	\$8,827																	
Other 500 Series								0	0	0	0	0	0	0																																
Travel								Travel																																						
								All Dollar Values Shown in Thousands																																						
								96				97				98				99				00				01																		
								See Note 6																																						
Civil Service (CS)								4	3	6	5	5	5	0	Intern'l Voucher No.								85	80	99	N/A	N/A	N/A																		
Contractors								0	0	0	0	0	0	0	Intern'l Vouch Value								\$124	\$192	\$250	N/A	N/A	N/A																		
Financial Support								0	0	0	0	0	0	0	Domestic Vouch No.								3,805	4,621	4,477	4,964	4,784	5,475																		
CS Student Hrs								388	0	0	0	0	0	0	Domestic Vouch Value								\$3,375	\$3,188	\$3,133	\$3,596	\$3,476	\$4,208																		
Contr Student hrs								0	0	0	0	0	0	0	PCS No.								10	19	31	N/A	N/A	N/A																		
Overtime Hrs								466	437	18	24	86	75	-11	PCS Value								\$94	\$195	\$245	N/A	N/A	N/A																		
Lost Credit Hrs								0	0	0	0	0	0	0	Total Voucher No.								3,900	4,720	4,607	4,964	4,784	5,475																		
Lost Comp Hrs								0	0	0	0	0	0	0	Total Voucher Value								\$3,593	\$3,575	\$3,628	\$3,596	\$3,476	\$4,208																		
Other 500 Series								0	0	0	0	0	0	0	Intern'l Cycle Time*								8	8	N/A	N/A	N/A	N/A																		
																Domestic Cycle*								5	5	5	5	5	5																	
																PCS Cycle Time*								10	10	N/A	N/A	N/A	N/A																	
								* No. of Workdays																																						
Pay, Leave								Pay, Leave																																						
								96				97				98				99				00				01																		
Civil Service (CS)								4	3	4	4	4	3	-1	Employees per Clerk								562	673	473	455	436	612																		
Contractors								0	0	0	0	0	0	0																																
Financial Support								0	0	0	0	0	0	0																																
CS Student Hrs								388	0	0	0	0	0	0																																
Contr Student Hrs								0	0	0	0	0	0	0																																
Overtime Hrs								412	587	181	65	35	40	5																																
Lost Credit Hrs								0	0	0	0	0	0	0																																
Lost Comp Hrs								0	0	0	0	0	0	0																																
Other 500 Series								0	0	0	0	0	0	0																																
Totals								96				97				98				99				00				01				Difference														
								(2001- 2000)																																						
Civil Service (CS)								35	35	47	43	42	37	-5																																
Contractors								0	0	0	0	0	0	0																																
Financial Support								3	3	3	3	3	3	0																																
CS Student Hrs								2,402	795	644	372	0	0	0																																
Contr Student Hrs								0	0	0	0	0	0	0																																
Overtime Hrs								1,529	1,750	942	1,726	623	297	-326																																
Lost Credit Hrs								0	0	0	0	0	0	0																																
Lost Comp Hrs								0	0	0	0	0	0	0																																
Other 500 Series								1	1	0	0	0	0	0																																
Vacancies								0	0	2	0	0	0	0																																
NOTES:																																														
1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																																														
2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.																																														
3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.																																														
4. All dollar values shown in thousands.																																														
5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).																																														
6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.																																														

NASA Financial Management Crosscutting Metrics Table

Marshall Space Flight Center Staffing								Marshall Space Flight Center Activities											
Financial Management							Difference	Fin Mgt IFMP Support							99	00	01		
	96	97	98	99**	00	01	(2001- 2000)			FTE/WYE	FTE/WYE	FTE/WYE							
No. Civil Service Emp	68	78	81	78	72	69	-3			12	12	14							
No. Contractor Emp.	0	3	4	17	15	16	1			1	1.0	3.0							
Gen Admin & Policy								Gen Admin & Policy											
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001- 2000)			S	N/S	S	N/S	S	N/S	S	N/S		
Civil Service (CS)	16	19	23	26	25	26	1			No. of Employees									
Contractors	0	0	0	0	0	0	0			2	0	2	0	2	0	2	0		
Financial Support	3	4	4	5	2	1	-1			0	0	0	0	0	0	0	0		
CS Student Hrs	0	0	0	0	0	0	0			0.5	0.0	0.5	0	0.5	0	0.5	0		
Contr Student Hrs	0	0	0	441	441	0	-441			0.5	0.0	1.5	0	1.5	0	1.5	0		
Overtime Hrs	177	248	524	928	946	58	-888			1	8	1	11	1	15	1	18		
Lost Credit Hrs	0	0	0	0	0	0	0			0	1	0	0	0	0	0	0		
Lost Comp Hrs	1	76	83	484	0	0	0			3	3	2	4	2	4	2	0		
Other 500 Series	6	5	4	4	4	5	1			0	0	1	0	0	0	1	0		
								S = Supervisory, NS = Non Supervisory											
Acc't Operations								Acc't Operations											
	96	97	98	99	00	2	Difference			96	97	98	99	00	01				
							(2001- 2000)			All Dollar Values Shown in Thousands									
Civil Service (CS)	31	31	26	21	19	18	-1			68,754	79,873	72,939	68,701	76,988	72,828				
Contractors	0	1	2	8	8	8	0			\$2,513,204	\$2,636,129	\$2,415,762	\$2,443,078	\$2,293,456	\$2,261,149				
Financial Support	0	0	0	0	2	2	0			42,767	49,545	47,093	45,435	51,320	47,063				
CS Student Hrs	0	0	1,038	0	0	0	0			\$2,507,040	\$2,638,456	\$2,430,462	\$2,439,408	\$2,285,872	\$2,267,622				
Contr Student Hrs	0	0	0	780	780	0	-780			61	71	88	80	74	87				
Overtime Hrs	519	1,166	411	361	250	173	-77			\$25,812	\$29,228	\$16,916	\$47,689	\$34,498	\$17,192				
Lost Credit Hrs	0	0	0	0	0	0	0			284	345	396	438	342	408				
Lost Comp Hrs	72	51	35	12	0	0	0			\$68,368	\$24,985	\$16,735	\$51,792	\$34,756	\$21,109				
Other 500 Series	0	0	0	0	0	0	0			NF 1018 No.	187	181	165	165	184	174			
										NF 1018 Value	\$4,515,245	\$5,264,344	\$4,545,040	\$4,434,952	\$5,038,858	\$5,208,681			
Voucher Ex & Pay								Voucher Exam & Pay											
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001- 2000)			All Dollar Values Shown in Thousands									
Civil Service (CS)	6	6	7	6	6	6	0			22,255	25,721	23,927	16,392	21,703	23,065				
Contractors	0	0	0	5	5	5	0			53,819	56,239	46,825	42,492	48,610	46,111				
Financial Support	0	0	0	0	0	0	0			Value***	\$2,599,262	\$2,692,949	\$2,636,650	\$2,344,001	\$2,309,968	\$2,351,855			
CS Student Hrs	0	160	1,022	0	0	1,600	1,600			Bankcards									
Contr Student Hrs	0	0	0	1,170	1,170	0	-1,170				96	97	98	99	00	01			
Overtime Hrs	233	447	1,401	978	676	491	-185			No. Card Holders	296	397	420	503	500	500			
Lost Credit Hrs	0	0	0	0	0	0	0			No. of Transactions	7,537	11,590	9,596	6,880	8,913	12,837			
Lost Comp Hrs	0	0	257	64	0	0	0			Value	\$8,662	\$11,816	\$9,302	\$7,069	\$7,857	\$8,931			
Other 500 Series	0	0	0	0	0	0	0												
Travel								Travel											
	96	97	98	99	00	01	Difference			96	97	98	99	00	01				
							(2001- 2000)			See Note 6									
Civil Service (CS)	4	4	4	4	4	3	-1			Intern'l Voucher No.	116	154	198	N/A	N/A	N/A			
Contractors	0	0	0	0	0	1	1			Intern'l Vouch Value	\$323	\$330	\$570	N/A	N/A	N/A			
Financial Support	0	0	0	0	0	0	0			Domestic Vouch No.	6,900	8,267	7,738	8,341	9,107	8,404			
CS Student Hrs	0	0	0	0	0	0	0			Domestic Vouch Valu	\$4,552	\$5,042	\$5,172	\$5,564	\$6,278	\$6,260			
Contr Student Hrs	0	0	0	0	0	0	0			PCS No.	154	166	25	N/A	N/A	N/A			
Overtime Hrs	21	0	0	0	0	0	0			PCS Value	\$25	\$370	\$560	N/A	N/A	N/A			
Lost Credit Hrs	0	0	0	0	0	0	0			Total Voucher No.	7,170	8,587	7,738	8,341	9,107	8,404			
Lost Comp Hrs	0	0	0	0	0	0	0			Total Voucher Value	\$4,900	\$5,742	\$5,172	\$5,564	\$6,278	\$6,260			
Other 500 Series	0	0	0	0	0	0	0			Intern'l Cycle Time*	3	2	-	N/A	N/A	N/A			
										Domestic Cycle*	2	2	2	2	2	3			
										PCS Cycle Time*	11	11	-	N/A	N/A	N/A			
										* No. of Workdays									
Pay, Leave								Pay, Leave											
	96	97*	98*	99	00	01	Difference			96	97	98	99	00	01				
(see NOTES)							(2001- 2000)				*								
Civil Service (CS)	8	14	16	16	13	12	-1			Employees per Clerk	384	860	1,386	1,321	1,300	1,350			
Contractors	0	2	2	4	2	2	0			NOTES:									
Financial Support	0	0	1	0	1	1	0			1. No. of Civil Service Employees represents total number of Civil Service on board in FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.									
CS Student Hrs	0	0	0	0	0	0	0			2. No. Contractor Employees represents the total number of contractor employees who provide direct support to FMD as of 9/30/96, 9/30/97, 9/30/98, 9/30/99, 9/30/00 and 9/30/01.									
Contr Student Hrs	0	0	0	0	0	0	0			3. "Difference" on "Staffing" side is 2001 number minus FY 2000 number.									
Overtime Hrs	1,061	1,770	3,239	1,767	2,264	1,888	-376			4. All dollar values shown in thousands.									
Lost Credit Hrs	0	0	0	0	0	0	0			5. Other 500 Series ex OIG is 500 Series outside of FM (excludes NASA IG Auditors).									
Lost Comp Hrs	0	6	52	24	0	0	0			6. Beginning in FY 99, all International and PCS Travel will be reported by JSC as these functions were consolidated there for the entire Agency during FY 98.									
Other 500 Series	0	0	0	0	0	0	0			*Pay, Leave Staffing: During FY 97 NASA payroll processing was consolidated at MSFC. Staffing was increased to staff this effort.									
Totals	96	97	98	99	00	01	Difference												
							(2001- 2000)												
Civil Service (CS)	65	74	76	73	67	65	-2												
Contractors	0	3	4	17	15	16	1												
Financial Support	3	4	5	5	5	4	-1												
CS Student Hrs	0	160	2,060	441	441	1,600	1,159												
Contr Student Hrs	0	0	0	2,391	2,391	0	-2,391												
Overtime Hrs	2,011	3,631	5,575	4,034	4,136	2,610	-1,526												
Lost Credit Hrs	0	0	0	0	0	0	0												
Lost Comp Hrs	73	133	427	584	0	0	0												

NASA Financial Management Crosscutting Metrics Table

Stennis Space Center Staffing								Stennis Space Center Activities									
Financial Management								Fin Mgt IFMP Support									
969798990001Difference (2001- 2000)								990001 FTE/WYEFTE/WYEFTE/WYE									
No. Civil Service Emp								161616191918-1									
No. Contractor Emp								3336451									
Gen Admin & Policy								Gen Admin & Policy									
969798990001Difference (2001- 2000)								969798990001 S N/S S N/S S N/S S N/S S N/S S N/S									
Civil Service (CS)								3334550								No. of Employees	
Contractors								0000000								Operational Support	
Financial Support								1111110								Voucher Exam & Pay	
CS Student Hrs								0000000								Travel	
Contr Student Hrs								0000000								Pay, Leave	
Overtime Hrs								144670156254231-23								Systems Accounting	
Lost Credit Hrs								0300610-1								Internal Control	
Lost Comp Hrs								00116108166153-13								General Manager	
Other 500 Series								00010000000								Agency Rpts & Stat	
								S = Supervisory, NS = Non Supervisory									
Acc't Operations								Acc't Operations									
969798990001Difference (2001- 2000)								969798990001 All Dollar Values Shown in Thousands									
Civil Service (CS)								8881098-1								Commitment No.	
Contractors								3335341								Commitment Value	
Financial Support								0000000								Obligations	
CS Student Hrs								8801,6801,8981,2519352,2201,285								Obligation Value	
Contr Student Hrs								0000000								Reimbursable No.	
Overtime Hrs								1212016914213315825								Reimbursable Value	
Lost Credit Hrs								0010000								Reimbursable Bill No	
Lost Comp Hrs								001510160-16								Reimbursable Bill Va	
Other 500 Series								0000000								NF 1018 No.	
																NF 1018 Value	
Voucher Ex & Pay								Voucher Exam & Pay									
969798990001Difference (2001- 2000)								969798990001 All Dollar Values Shown in Thousands									
Civil Service (CS)								2222220								Invoice No.	
Contractors								0001110								Payment No.	
Financial Support								0000000								Value	
CS Student Hrs								0000000									
Contr Student Hrs								0000000									
Overtime Hrs								2829181790-9									
Lost Credit Hrs								0000000									
Lost Comp Hrs								0000000									
Other 500 Series								0000000									
Travel								Travel									
969798990001Difference (2001- 2000)								969798990001 All Dollar Values Shown in Thousands									
Civil Service (CS)								1111110								Intern'l Voucher No.	
Contractors								0000000								Intern'l Vouch Value	
Financial Support								0000000								Domestic Vouch No.	
CS Student Hrs								0000000								Domestic Vouch Val	
Contr Student hrs								0000000								PCS No.	
Overtime Hrs								7000000								PCS Value	
Lost Credit Hrs								0000000								Total Voucher No.	
Lost Comp Hrs								0000000								Total Voucher Value	
Other 500 Series								0000000								Intern'l Cycle Time*	
																Domestic Cycle*	
																PCS Cycle Time*	
																* No. of Workdays	
Pay, Leave								Pay, Leave									
969798990001Difference (2001- 2000)								969798990001									
Civil Service (CS)								1111110								Employees per Clerk	
Contractors								0000000									
Financial Support								0000000									
CS Student Hrs								0000000									
Contr Student Hrs								0000000									
Overtime Hrs								1012151629378									
Lost Credit Hrs								0000000									
Lost Comp Hrs								0000000									
Other 500 Series								0000000									
Totals								Totals									
969798990001Difference (2001- 2000)								969798990001									
Civil Service (CS)								151515181817-1									
Contractors								3336451									
Financial Support								1111110									
CS Student Hrs								8801,6801,8981,2519352,2201,285									
Contr Student Hrs								0000000									
Overtime Hrs								3093091013314254261									
Lost Credit Hrs								0301610-1									
Lost Comp Hrs								00131108182153-29									
Other 500 Series								0000000									
Vacancies								10120000									